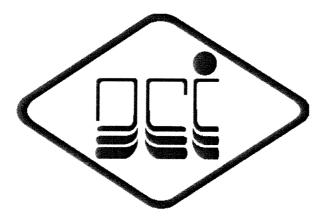
DREDGING CORPORATION OF INDIA LTD. (A Government of India Undertaking)

35TH ANNUAL REPORT 2010 - 2011



IMPORTANT

Sub: A Green Initiative in the Corporate Governance

Dear Shareholder,

The Government of India, Ministry of Corporate Affairs has taken a "Green Initiative in Corporate Governance" by allowing companies to comply with the requirements of the Companies Act, 1956 in a paperless manner by allowing them to send communications through electronic mode. In accordance with Circular no. 17/2011 dated 21.04.2011 and Circular no. 18/2011 dated 29.04.2011 issued by the Ministry of Corporate Affairs, companies can now send various notices/ documents, including annual reports, to its shareholders through electronic mode at the registered e- mail addresses of the shareholders.

It is a welcome move for the society at large, as this will reduce paper consumption to a great extent and allow shareholders to contribute towards a greener environment. This is a golden opportunity for every shareholder of Dredging Corporation of India Limited to contribute to the Corporate Social Responsibility initiative of the Company. Further, it will ensure instant and definite receipt of all the notices/documents by you.

All Shareholders are requested to be a part of this green initiative of Government of India by registering their e-mail address for enabling the Company to send the communication including Annual Report to shareholders lby e-mail.

Shareholders holding shares in physical form are requested to fill the form given below and send the same to the following address or by an email giving the details in the form:

Karvy Computershare Private Limited (Unit: Dredging Corporation of India Ltd) Plot No.17-24, Vittal Rao Nagar, Madhapur, Hyderabad - 500 081, Email: <u>einward.ris@karvy.com</u>

The form given below is also available at the website of the Company at www.dredge-indla.com

Shareholders holding shares in dematerialised form are requested to register their e-mail addresses with their Depository Participant.

The full text of the communication to the shareholders including the Annual Report will be posted in the website of the Company.

Please note that as a member of the Company you are entitled to receive all communications in physical

form also, upon making specific requ	ests.
	MMUNICATION REGISTRATION FORM 1.04.11 and 18/2011 dated 29.04.11 issued by the Ministry of Corporate Affairs) :
Name of First Registered Shareholder	• :
Name(s) of Joint Shareholder(s)	:
Registered Address	:
	:
E-mail addres s (to be registered)	:
l/we, shareholders(s) of Dredging Cor Company in electronic mode. Please sending communication through elect	poration of India Limited agree to receive all communication from the register the above mentioned e-mail address in your records for tronic mode.
Dated:	Signature of First Holder:
Note: Shareholder(s) are reques	ted to keep the Company/Depository Participants informed

as and when there is any change in their registered e-mail address.



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For Hindi Version of the 35th Annual Report 2010-11 please write to the Company Secretary giving the Folio/Client ID number.

BOARD OF DIRECTORS, BANKERS, AUDITORS etc.

BOARD OF DIRECTORS

(As on 31/3/11)

Shri P.V.Ramana Murthy Chairman and Managing Director (A/C) & Director (Finance)

Shri Rakesh Srivastava, I.A.S

Dr.A.R.Goval

Shri S.Balachandran

Dr.Gautam Barua

Dr.Debashis Sanyal

Shri A.Soundararaajan

Dr.S.Narasimha Rao

(w.e.f 06/12/2010)

GENERAL MANAGER (FIN.)

Shri K.Kiriti

COMPANY SECRETARY

Shri K.Aswini Sreekanth

BANKERS

Syndicate Bank State Bank of India

AUDITORS

M/s. Rao & Narayan Chartered Accountants, Srinivasa Apartments, Flat No. 6, Raj Bhavan Road, Somajiguda, Hyderabad - 500 082

REGISTERED OFFICE

Core: 2. 1st Floor, "SCOPE MINAR" Plot No. 2A & 2B, Laxminagar District Centre,

Delhi - 110 092. Phone : 011 22448528 Fax : 011 22448527

HEAD OFFICE

"DREDGE HOUSE", Port Area, Visakhapatnam - 530 035. Phone: 0891 2523250 Fax: 0891 2560581

REGISTRARS & TRANSFER AGENT

M/s. Karvy Computershare Private Limited Plot no.17 to 24, Vittalrao Nagar Hyderabad - 500 081 Phone : 040 23420818

Findine: 040 23420818 Fax: 040 23420814 e-mail: einward.ris@karvy.com



NOTICE

NOTICE is hereby given that the 35th Annual General Meeting of the shareholders of Dredging Corporation of India Limited will be held at 1100 hrs on Friday, the 9th September, 2011 in Siri Fort Auditorium, No. 1, Siri Fort Cultural Complex, August Kranti Marg, New Delhi - 110049 to transact the following business:-

ORDINARY BUSINESS

- 1. To receive, consider and adopt Directors' Report for the year 2010-11, the audited Balance sheet as at 31st March, 2011 and the Profit and Loss Account for the year ended 31st March, 2011 together with the Auditors' Report thereon.
- 2. To appoint a Director in place of Dr. S. Narasimha Rao, who retires as rotational Director and is eligible for re-appointment.
- 3. To appoint a Director in place of Shri P. Jayapal, who retires as rotational Director and is eligible for reappointment.
- 4. To pass with or without modification, the following resolution as ordinary resolution for payment of remuneration to Statutory Auditors:

"RESOLVED THAT pursuant to clause (aa) of Sub-Section (8) of Section 224 of the Companies Act, 1956, the remuneration of the Statutory Auditors of the Company, Rao & Narayan, Chartered Accountants, appointed by Comptroller and Auditor General of India be and is hereby fixed at ₹2.50 lakh (rupees two lakh and fifty thousand only) plus service tax as applicable for the year 2010-2011.

By Order of the Board of Directors

Place: Visakhapatnam (K.Aswini Sreekanth)
Dated: 31-07-2011 Company Secretary
NOTES:

1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON HIS BEHALF. THE PROXY SO APPOINTED NEED NOT NECESSARILY BE A MEMBER OF THE COMPANY. THE INSTRUMENT APPOINTING THE PROXY SHALL BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY NOT LATER THAN 48 HOURS BEFORE THE TIME FIXED FOR HOLDING THE MEETING.

- The Register of Members and Share Transfer Books of the Company will remain closed from 3rd September, 2011 to 9th September, 2011 (both days inclusive).
- Members are requested to note that pursuant to provisions of Section 205 A (5) read with Section 205C of the Companies Act, 1956, the dividend remaining unclaimed/unpaid for a period of seven years from the date of transfer to the unpaid dividend account pursuant to Section 205 A (1) of the Companies Act, 1956 shall be credited to the "Investors Education and Protection Fund" (IEPF) set up by the Central Government. Members who have so far not claimed dividend are requested to make claim with the Company as no claim shall lie against the Fund or the Company in respect of individual amounts once credited to the said fund. The unclaimed final dividend for the year 2003-2004 declared at the AGM held on 24-09-2004 is due for transfer to the IEP Fund on 24-10-2011.

Shareholders who have not so far encashed the dividend warrant (s) are requested to seek issue of duplicate warrant (s) by writing to Company's Registrar and Transfer Agents, M/s Karvy Computershare Private Limited immediately. Shareholders are requested to note that no claims shall lie against the Company or the said Fund in respect of any amounts which are unclaimed and unpaid for a period of 7 (seven) years from the dates they first became due for payment and no payment shall be made in respect of any such claims.

- 4. Consequent upon the introduction of Section 109A of the Companies Act, 1956 shareholders are entitled to make nomination in respect of shares held by them in physical form. Shareholders desirous of making nominations are requested to send their requests in Form 2B (which will be made available on request) to the Registrar and Transfer Agents, M/s Karvy Computershare Private Limited.
- Members are requested to bring their copies of Annual Report to the meeting. Members/Proxies attending the meeting should bring the attendance slip, which should be duly filled in, signed and handed over at the venue of the meeting.
- 6. Corporate Members intending to send their authorised representatives to attend the Annual



- General Meeting are advised to send a duly certified copy of the Board Resolution authorising their representative to attend and vote at the meeting.
- Members seeking any information with regard to accounts are requested to write to the Company at the earliest to facilitate keeping the information ready.
- 8. Entry to the Auditorium will be strictly against Entry Slip available at the counters at the venue and against exchange of Attendance slip.
- 9. Shareholders may kindly note that no gift/ gift coupon will be distributed at the meeting.
- 10. No Brief case or Bag will be allowed to be taken inside the auditorium.
- 11. At the ensuing Annual General Meeting, DR.S.Narasimha Rao and Shri P.Jayapal retire by rotation and being eligible, offer themselves for reappointment. The information details pertaining to these Directors to be provided in terms of Clause 49 of the Listing Agreement with the Stock Exchanges are given below.

DETAILS OF THE DIRECTORS SEEKING RE-APPOINTMENT / APPOINTMENT AT THE 35TH ANNUAL GENERAL MEETING

Name of the Director	Dr.S. Narasimha Rao	Shri P. Jayapal
Date of Birth	20/09/1941	04/05/1955
Date of Appointment	06/12/2010	18/04/2011
Qualifications	M.E., Regional Eng College, Warangal Ph.D, IIS, Bangalore	M.Sc., M.Phil Master Mariner (Foreign going)
Expertise in specific functional areas	Dredging, Rock, Characteristics, Soil exploration, design of foundations, structural systems for Ports, Jetties, Ocean Engineering, Civil Engineering	Hydrographic and Ocean surveys Harbour Management, Dredging Hydrographic Training, Harbour Maintenance etc.
Shareholding in DCI	NIL	NIL
List of Public Companies in which Directorship held	Cochin Shipyard Limited - Director Karaikal Port Limited - Director	NIL



DIRECTORS' REPORT FOR THE YEAR 2010-2011

Your Directors have pleasure in presenting this 35th Annual Report together with the audited accounts of the Company for the year ended 31st March, 2011.

FINANCIAL RESULTS

The Company earned an operational income of ₹45785.64 lakh compared to ₹64540.91 lakh for the previous year.

The other income is ₹6486.84 lakh as compared to ₹4853.69 lakh for the previous year.

The total income for the year is ₹52272.48 lakh as compared to ₹69394.60 lakh for the previous year.

Profit after tax is ₹3951.47 lakh as compared to ₹7005.38 lakh for the previous year.

The Company's earning per share for 2010-2011 is ₹14.11 as compared to ₹25.02 for the previous year.

DCIFLEET

As on 31st March 2011, your Company has among others, 10 Trailer Suction Hopper Dredgers (TSHD)and 3 Cutter Suction Dredgers (CSD).The Craft wise particulars are at Annexure-I.

PLAN PROPOSALS

Contracts for procurement of three TSHDs of each 5500 cum capacity were signed during the year. The vessels are scheduled for delivery in Nov'12, May'2013 and October 2014 respectively.

Construction of one Backhoe dredger, order for which was placed in January'09 is complete and the vessel has reached India. After completion of successful trials dredger is expected to be delivered in August, 2011.

DIVIDEND

Considering the massive capital committments underway towards procurement of dredgers and in the interest of the future growth of the company, the Board of Directors did not recommend dividend for the year 2010-11. A sum of ₹ 400.00 lakh has been transferred to General Reserves during the year ended 31/3/2011.

DREDGING OPERATIONS

During the year under review, maintenance dredging contracts were executed at Kolkata, Visakhapatnam, Mormugao, New Mangalore Port and capital dredging for Ennore Port and Paradip Port. The works were executed either under the existing contracts or renewal of the contracts entered into with the Ports etc., during the previous years or new contracts entered into during the year. The capacity utilisation during the year is 79% of no. of days of installed capacity.

MEMORANDUM OF UNDERSTANDING

The Company has signed Memorandum of Understanding (MOU) with Government of India for the year 2011-12. The Company expects the rating of 'GOOD' for the year 2010-11.

INTERNATIONAL SAFETY MANAGEMENT (ISM) CODE

- (a) All dredgers (except dumb vessels Dr VII and Dr. XVIII) and Tug- VII of DCI hold valid Safety Management Certificates (SMC).
- (b) DCI holds a Document of compliance (DOC) valid till 24-06-2012. The same is being endorsed every year after annual verification audit by DG Shipping.

SHIP SECURITY SYSTEM (ISPS)

All dredgers (except dumb vessels Dr. - VII and Dr. - XVIII) and Tug - VII of DCI hold valid International Ship Security Certificates (ISSC).

QUALITY MANAGEMENT SYSTEM (ISO 9001:2008)

DCI is certified for Quality Management System (ISO 9001:2008) by Indian Register of Shipping (IRQS). The first QMS Surveillance Audit after renewal / recertification was carried out successfully in February, 2011.

ENVIRONMENT MANAGEMENT SYSTEM (ISO 14001:2004)

DCI is certified for Environmental Management System (ISO 14001:2004) by IRQS. The first EMS Surveillance Audit was carried out successfully in February, 2011.

MEMBERS/INVESTOR SERVICES

The shares of the Company are listed on Delhi, Mumbai, Calcutta Stock Exchanges and National Stock Exchange. The shares of the Company are dematerialised with both the depositories, NSDL and CDSL. M/s. Karvy Computershare Private Limited, Hyderabad are the R & T Agents of the Company.

PARTICULARS OF THE EMPLOYEES UNDER SECTION 217 (2A) OF THE COMPANIES ACT, 1956:

The particulars of employees for the year 2010-11 as required under Sec. 217 (2A) of the Companies Act, 1956 is "Nil" as no employee earned a salary of ₹60 lakhs per annum or ₹5 lakh per month during the year 2010-11.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the provisions of sub-section (2AA) of Section 217 of the Companies Act, 1956 your Directors confirm:

- that in the preparation of the Annual Accounts, the applicable accounting standards had been followed along with a proper explanation relating to material departures;
- (ii) that the Directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss of the company for that period;
- (iii) that the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and preventing and detecting fraud and other irregularities;
- (iv) that the Directors had prepared the Annual Accounts on a going concern basis.

INFORMATION TO BE GIVEN UNDER COMPANIES, (DISCLOSURE OF PARTICULARS IN THE REPORT OF BOARD OF DIRECTORS) RULES, 1988.

- a) Conservation of energy under Sec.217(1)(e): Your Company does not fall under the category of companies which are required to furnish this information. However, the following measures have been taken:
 - All the dredgers in DCI fleet are installed with sophisticated and state-of-the art instrumentation like Differential Global Positioning System (DGPS) and Draft Volume Load Monitoring (DVLM) system to facilitate efficient dredging with potential energy saving.



- ii) While procuring new dredgers, fuel efficient design with advanced technology is selected.
- iii) Continuous efforts are being made to optimise the fuel consumption on board dredgers as cost of fuel constitutes approximately 40% of operational cost.
- b) Technology absorption under Section 217 (1) (e): There was no transfer of technology and consequently there is no absorption of technology during the year.
- c) Foreign Exchange earnings and outgo Under Section 217 (1)(e): (₹ In Lakhs)

I)	Foi	reign Exchange Earnings :	0.00
	Tot	tal	0.00
ii)	Fo	reign Exchange outgo:	
	a)	Import of components	
		and spares (CIF value)	3665.93
	b)	Repayment of foreign	
		currency loan	0.00
	c)	Interest paid on loans	
		from foreign banks	0.00
	d)	Travelling	10.25
	e)	Chartering charges	48.25
		Total	3724.43

CORPORATE GOVERNANCE

Pursuant to Clause 49 of the Listing Agreement with the Stock Exchanges, Management Discussion and Analysis Report, Corporate Governance Report and Certificate from the Company Secretary in practice regarding compliance of conditions of Corporate Governance are attached, forming part of this Report.

MAN POWER:

The total number of employees (both Shore and Floating) in the Corporation, as on 31st March, 2011 was 683, as against 721 during the previous year.

EMPLOYMENT OF VARIOUS RESERVED CATEGORIES:

The manpower position with regard to various reserved categories is as indicated hereunder:

A. Employment of SC/ST Candidates

The Corporation continued its efforts to fulfill its obligation in providing employment opportunities to SC/ST candidates, in accordance with the Government Policy. The overall representation of SC/STs in the Corporation (both Shore and Floating Establishments, but excluding MPWs) as on 31° March, 2011 was SCs-96, i.e., 14.08 % as against prescribed percentage of 16.66% and STs 37 i.e., 5.43% as against the prescribed percentage of 7.5%.

B. Employment of Ex-Servicemen

The representation of Ex-Servicemen (both Shore and Floating) in group C and D categories in the Corporation was 14.22% and Nil as against the percentage of 14.50% and 24.50% respectively as prescribed by the Government.

C. Employment of Physically Handicapped

The number of physically handicapped employees in the Corporation as on 31st March, 2011 is 7 (seven), the

group-wise break-up A, B, C & D is as furnished hereunder:-

Group		Total strength in identified posts	No.of persons with disabil actually employed	Percentage with ities reference to identified posts
A B	182 99	56 58	01 03	1.78 5.17
C	62	58	03	5.17
D	05	05	Nil	Nil
Total	348	177	07	3.95

The overall percentage of Group 'A' &' B' posts comes to 3.50% of the identified posts in these Groups, which is higher than the prescribed 3%. The overall percentage of Group 'C' and 'D' posts comes to 4.47% of the total sanctioned strength in these groups which is higher than the prescribed 3%. The Physically handicapped persons are being paid additional conveyance assistance as per the Government instructions.

D. Employment of women

The number of women employees on Rolls as on 31.03.2011 is 50 as against 53 as on 31.03.2010. Out of them number of executives is 15 and Non-Executives is 35.

Compliance with Government's Policy on Women:

Basing on the Supreme Court's judgement and keeping in view the Government instructions on sexual harassment of women at work places, a complaints Committee headed by a woman officer was constituted to inquire into the complaints of sexual harassment at work places. A complaints register is also being maintained.

DCI is a Life Member of the Forum for Women in Public Sector and one women representative from DCI has been nominated to the above forum. Apart from the Trade Unions, the problems, if any, relating particularly to women employees are looked into as and when the same are brought to the notice of the Management.

Existing Benefits and Welfare Measures for the Women Employees:

- The women employees in the Corproation are entitled to 135 days of Maternity Leave.
- Special Casual leave not exceeding 14 working days is sanctioned to regular women employees of the Corporation to undergo non-puerperal sterlisation.
- iii) One day special casual leave is allowed to the regular women employees of the Corporation who had ICUD insertions.
- iv) DCI is a Life Member of the Forum for Women in Public Sector and one women representative from DCI has been nominated to the above forum. Apart from the Trade Unions, the problems, if any, relating particularly to women employees are looked into as and when the same are brought to the notice of the Management.
- v) As a welfare measure, a Rest Room is provided



exclusively for the women employees.

- Working uniforms are provided to Group'D' women employees, as per the scales prescribed in the Rules.
- vii) The women employees of DCI are sponsored to various in-house and also external training programmes. Out of 50 women employees, 11 had undergone training during the year 2010-11.

WAGE SETTLEMENTS

A. FLOATING ESTABLISHMENT:

- The INSA-MUI (FG/HT) Agreements in respect of Floating Officers, for the periods from 2008 to 2010 and 2010 to 2012 have been implemented.
- ii) The INSA-NUSI Agreements, relating to HT Petty Officers for the period from 2008-10 was expired on 31.03.2010. The wage revision is due from 01.04.2010.
- iii) The Wage Agreement of Crew/MPWs for the period from 2008-10 was expired on 31.03.2010. The wage revision is due from 01.04.2010.

B. SHORE ESTABLISHMENT:

- The Revised pay scales of Executives have been implemented w.e.f. 01.01.2007
- ii) The wage revision of Non-Executive employees has been implemented w.e.f.01.01.2007.

INDUSTRIAL RELATIONS:

The Non-Executive Employees Union representing the Non-Executive Employees of the Company were on strike from 11/10/10 to 15/10/10 for settlement of wage revision for non-executives. The wage revision for non-executives was subsequently implemented with effect from 01.01.07.

Barring the above, the industrial relations in the Corporation continued to be cordial throughout the year under report.

WELFARE MEASURES:

The Corporation continued various welfare schemes viz., Family Pension Scheme, Group Gratuity Assurance Scheme, Personal Accident Insurance Coverage, Group Savings Linked Insurance Scheme, Contributory Provident Fund, Maternity Benefit Scheme, Subsidised Canteen Facility, Transport Subsidy, Medical Attendance, Leave Travel Concession, Incentive Scheme for acquiring higher qualifications, Merit Scholarships for the children of SC/ST employees, and Mediclaim medical attendance facility for the retired employees etc. Other welfare measures such as House Building Advance, HBA Interest Subsidy, HBA Family Security Mutual Fund, Special casual leave for maternity/ paternity and incentives for adopting small family norms and advances for children's higher education, marriage and purchase of computer etc., are extended to the employees.

HUMAN RESOURCES DEVELOPMENT

The Corporation is making sincere and concerted efforts for the overall development of Human Resources, both on Shore and Floating Establishments.

During the year, 12 DCCP apprentices, One Management Trainee and Two Industrial Trainees were inducted for training. As part of social responsibility, students from local Institutions/Colleges/Universities were guided for project works in Human Resource Management, Finance, Marketing and Information Technology etc. Under Tonnage Tax Scheme, the Corporation imparted 8060 Training Mandays

against the Basic Training Committment (BTC) of 7227 Training Mandays.

During the year 2010-2011 a total of 32 employees were trained in the specified programmes as against the MOU target of 30. Altogether 195 employees were imparted training during the year 2010-11.

IMPLEMENTATION OF THE RIGHT TO INFORMATION ACT, 2005

As per the Directives of the Government of India, the Corporation implemented the Right to Information Act, 2005 w.e.f. 12.10.2005, and made all required infrastructual arrangements such as appointment of Public Information Officers, Asst. Public Information Officers and Appellate Authority; Publication of 17 prescribed manuals giving classified Corporate Information about DCI for the information of the public; set-up of procedure and submission of periodical reports on the progress of implementation of the Act. All the officers concerned were imparted training and sent to seminars conducted by professional bodies. A Register is also being maintained for monitoring the requests from public seeking information and the replies by the concerned are also being co-ordinated.

ALL INDIA DREDGING CADRE:

Six AIDC Deck Cadets have completed their 27 months training in June, 2011. Seven Dredge Grade Cadets, on completion of 2 weeks familiarisation course at IMU, Visakhapatnam, are presently undergoing training onboard DCI Dredgers for 18 months.

ACTIVITIES OF PUBLIC GRIEVANCES AND COMPLAINTS CELL:

A Public Grievance Cell has been functioning in the Corporation since 1988 to look into the Grievances/ Complaints received from the Public. The General Manager (Fin.) is the Director of Public Grievances. As per the Ministry's guidelines, a status report is being submitted for the information of the Board of Directors at the Board meetings and a quarterly status report is forwarded to the Ministry. In line with the Ministry's direction, a Public Grievance Redressal and Monitoring System (PGRAMS) software was installed in the Computer Network in the Corporation, which works in hand-shake mode between the Ministry and the Corporation. The five complaints received during the year were suitably replied.

INFORMATION & FACILITATION COUNTER

In order to ensure transparency in the functioning of the Corporation and also for easy and speedy access for any information to the public, an INFORMATION & FACILITATION COUNTER (IFC) was set up at DCI Head Office, Visakhapatnam and the same is publicised in the web-site also.

PROGRESSIVE USE OF HINDI

The Corporation continued its efforts to implement the Official Language Policy of the Government. An Incentive Scheme to award cash prizes, personal pay, etc., is in vogue in the Corporation and employees trained under inservice training in Hindi and qualified in various examinations conducted thereunder are being awarded cash awards and personal pay.

Hindi Fortnight was celebrated during September and a Hindi Exhibition was also organised during the year. The employees participated in the All India Hindi Seminars /



Kavi Sammelans held at Visakhapatnam and presented papers / poetry. Poetry and Radio talks in Hindi were also broadcast on AIR.

Table Training / work-shop was arranged for employees to impart working skills drafting & noting in Hindi, and operation of Bilingual software.

The officers of the Corporation actively participated in the meetings and activities of the Town Official Language Implementation Committee, Visakhapatnam during the year.

During the year, the Corporation was awarded Third Prize by the Ministry of Shipping for the year 2009-10 and another prize by the Town Official Language Implementation Committee for the progressive use of Hindi for the same year.

ACTIVITIES OF VIGILANCE DEPARTMENT DURING 2010-11

Under preventive vigilance, during the year, the Vigilance Department conducted 26 regular inspections, 14 surprise checks and 11 CTE type inspections on various aspects of performance. The objective of such inspections was to find out violations of extant Rules, instructions, CVC/ Govt. Guidelines and suggest measures for streamlining systems, improvement of measures for better house keeping, elimination of scope for corruption and irregularities and encouraging greater efficiency and transparency. Vigilance Awareness week was observed during 25th October to 1st November, 2010 and customer/vendor meets were organised. Vigilance web page on the Company's website has been redesigned incorporating various aspects of vigilance, besides launching of online complaint system. Quarterly Vigilance Bulletin is being published for dissemination of the latest information and knowledge on vigilance.

CITIZEN'S CHARTER

As per the directives of the Government of India, in order to focus on the committment of DCI towards its citizens / clients in respect of standard of services, information, choice and consultation, non-discrimination and accessibility, grievance redress, courtesy and value for money, including expectations of the Organisation from the citizen/client for fulfilling the committment of the Organisation, a Citizen's Charter approved by the Competent Authority was posted on the Corporate Website.

IMPLEMENTATION OF JUDGEMENTS/ ORDERS OF THE CAT

There were no judgements/Order of the CAT pertaining to the Company during the year.

AUDITORS

M/s Rao & Narayan, Chartered Accountants were appointed by the Comptroller and Auditor General of India as Auditors for auditing the accounts of the Company for the financial year 2010-11. Pursuant to Section 224(8)(aa) of the Companies Act, 1956, the remuneration of the auditors has to be approved by the members at the AGM. The Board recommends the remuneration of ₹2.50 lakhs (Rupees two lakh and fifty thousand only) plus service tax as applicable for the year 2010-11 for approval of the members at this AGM.

AUDITORS' REPORT

The Auditors Report on the Accounts for 2010-11 are placed along with the Accounts.

C&AG COMMENTS

The Comments of the Comptroller and Auditor General of India on the Accounts for the year ended 31st March, 2011 are placed next to the Auditor's Report.

DIRECTORS

As per the Articles of Association of the Company, all the Directors are appointed by the President of India as communicated through the administrative Ministry - Ministry of Shipping.

Shri P. Sridharan ceased to be Director (Operations & Technical) w.e.f. 01/12/10 on attaining the age of superannuation. The term of Dr.S.Narasimha Rao, part time non-official Director was completed on 4/03/10 and Ministry of Shipping communicated the appointment of Dr.S.Narasimha Rao for a period of three years w.e.f. 6/12/10.

Ministry of Shipping vide its letter dated 4/3/11 communicated the relief of Capt.S.S.Tripathi Chairman and Managing Director and assignment of additional charge of Chairman and Managing Director to Shri P.V.Ramana Murthy, Director (Finance) upto 3/6/11.

Ministry of Shipping communictaed the appointment of Shri P.Jayapal as Director (Operations and Technical) of the Company. Shri P.Jayapal assumed charge with effect from 18/4/11.

The term of the four Part-time Non-official Directors - Shri S.Balachandran, Dr.Gautam Barua, Shri A.Soundararaajan and Dr.Debashis Sanyal was completed on 16/4/11.

Pursuant to Section 256, of the Companies Act, 1956 Dr.S.Narasimha Rao, and Shri P. Jayapal retire at this meeting and are eligible for re-appointment. The Board recommends for their re-appointment in this meeting.

ACKNOWLEDGEMENTS

The Directors thank Hon'ble Minister of Shipping and officers and staff of Ministry of Shipping for the valuable help, assistance and guidance rendered from time to time. The Directors thank all other Ministries for the help and co-operation extended by them. The Board is grateful to the Comptroller & Auditor General of India, the Member, Audit Board and the Statutory Auditors for their co-operation. The Board also thanks the Bankers of the Company for their valuable services. The Board expresses its gratitude to the valued customers for their continued patronage.

The Directors place on record their appreciation of the services rendered by all the employees of the Corporation.

For and on behalf of the Board of Directors

-sd- -sd- (P. V. RAMANA MURTHY)
DIRECTOR(OPS. & TECH.) DIRECTOR (FINANCE)

Place: VISAKHAPATNAM Date: 03/08/2011



ANNEXURE-I

DREDGERS AND FLOATING CRAFTS OF DCI

Craft	Year of built	Type of Vessel	Maximum Dredging depth	LOA (Mts.)	Installed Draft (Mts.)	Installed Hopper Capacity (Cu.M)	Pumping Capacity (Cu.M/hr) solids	Net Tonnage	No. of Dredging days
DCI Dredge V	1974	Self Propelled TSHD	22.00	100.00	6.52	3539	-	2005	293
DCI Dredge VI	1975	Self Propelled TSHD	22.00	104.00	6.30	3770	-	2139	274
DCI DredgeVII	1976	Non Propelled CSD	22.00	86.00	2.50	-	1000	746GRT	159
DCI Dredge VIII	1977	Self Propelled TSHD	25.00	124.30	8.50	6500	-	4437	273
DCI Dredge IX	1984	Self Propelled TSHD	25.00	102.60	7.50	4500	•	1547	296
DCI Dredge XI	1986	Self Propelled TSHD	25.00	102.60	7.50	4500	-	1551	62
DCI Dredge XII	1990	Self Propelled TSHD	20.00	115.00	6.50	4500	w	1906	303
DCI Dredge XIV	1991	Self Propelled TSHD	20.00	115.00	6.50	4500	•	1906	296
DCI Dredge XV	1999	Self Propelled TSHD	25.00	122.00	8.50	7400	ų.	2421	235
DCI Dredge XVI	2000	Self propelled TSHD	25.00	122.00	8.50	7400	-	2414	304
DCI Dredge XVII	2001	Self propelled TSHD	25.00	122.00	8.50	7400	-	2414	279
DCI Dredge Aquarius	1977	Self Propelled CSD	25.00	107.00	4.85	-	3500	1019	93
DCI Dredge XVIII	2009	Non-propelled CSD	25.00	88.00	3,00	-	2000	607	11*
DCITug-VII	2005	SelfPropelled (Twin Screw)	-	42.30	4.50	-		21	
Survey Launch - I	1999	Survey Launch	-	12.50	1.85	-	-	18GT	
Survey Launch - II	2009	Survey Launch	-	16.00	1,45	-	-	41GT	
Survey Launch - III	2009	Survey Launch	-	16.00	1.45	-	-	41GT	
Total									2878

^{*} Dr.XVIII was commissioned from 21/01/2011



CORPORATE GOVERNANCE REPORT

1. COMPANY'S PHILOSOPHY OF CORPORATE GOVERNANCE

The Company strongly believes that good Corporate Governance is a pre-requisite for enhancing shareholder value and its image in the prevailing competitive business scenario. The policies and practices of the Company are aimed at efficient conduct of business and effectively meeting its obligations to shareholders, customers, employees and society at large. The Company has consistently sought to improve its focus by increasing transparency and accountability to all its stakeholders.

2. BOARD OF DIRECTORS

i Composition of Board of Directors as on 31/03/2011: Pursuant to the Articles of Association of the Company, all the Directors are appointed by the President of India. Non-Official Part-timeDirectors are Independent Directors pursuant to Clause 49 of the Listing Agreement. The composition of the Board as on 31/03/2011 is as under:

	Name	Executive/Non-Executive	Official/Non-Official	Age	Qualifications
i)	ShriP.MamanaMurthy,	Executive	Whole-time official	56	B.Com,ACA
•	CMD(A/Q,DFN				
Ð	Shri. Rakesh Srivastava	Non-Executive	Part-time official	52	MSc.
á	DrARGoval	Non-Executive	Part-time official	56	MSc,PhD
iv)	Shri.SBaladhandran	Non-Executive	Part-time Non-official	65	MSc
v)	Dr. Debashis Sanyal	Non-Executive	Part-time Non-official	53	MComAlCWAIPhD
vi)	Dr.Gautam Barua	Non-Executive	Part-time Non-official	57	MTech,PhD
vii)	Shri ASoundararaajan	Non-Executive	Part-time Non-official	55	BS¢FCA
viii)	Dr.S.Narasimha Raó	Non-Executive	Part-time Non-official	70	BEMEPhD

Changes in Board of Directors during 2010-11:

Director		Date	Nature of Change
i) Shri P.Sridharan	Director (Ops. & Tech.)	30/11/10	Cessation on superannuation
ii) Dr.S.Narasimha Rao	Part-time non-Official Director	06/12/10	Appointment
iii) Capt.S.S.Tripathi	CMD	04/03/11	Releived from the charge of CMD
iv) Shri P.V.Ramana Murthy	CMD (A/C)	04/03/11	Assignment of additional
Director (Finance)	•	to 03/06/11	charge of CMD

iii Changes in Board of Directors from 1/4/11 till date of report:

			•	
	Director		Date	Nature of Change
i)	Shri S.Balachandran	Part-time Non-Official Director	16/04/11	Cessation on completion of tenure
ii)	Shri A.Soundararaajan	Part-time Non-Official Director	16/04/11	Cessation on completion of tenure
iii)	Dr.Debashis Sanyal	Part-time Non-Official Director	16/04/11	Cessation on completion of tenure
iv)	Dr.Gautam Barua	Part-time Non-Official Director	16/04/11	Cessation on completion of tenure
v)	Shri PJayapal	Director (Ops. & Tech.)	18/04/11	Appointment

v Brief profile of the Directors appointed from 1/4/10 till date of report.

Dr.S.Narasimha Rao: He was earlier part-time non-official director of the company for two terms of three years each from March 2004 till March 2010. He was re-appointed by Government for another term of three years from December, 2010. Dr.Rao is an expert in the field of Dredging, Soil Mechanics etc., and has rich experience in these fields. He is a Project co-ordinator for many major projects for CPWD, state PWD, Power Projects, Fertilizer complexes, Major Irrigation projects, Major projects for Ports and Harbours. He is involved in developing some of the recent modern Ports like Gangavaram Port, Visakhapatnam Port and Karaikal Port in the East Coast of India and also Ports like Kandla and Pipav Port in the West Coast of India. Dr. Rao is highly qualified and reputed person in the fields of civil engineering, ocean engineering and dredging. He is also a Director in Cochin Shipyard and Karaikal Port.

Shripyard and Granding. The is also a Director in Cocini Shripyard and Karakar Fott.

Shri P.Jayapal:- He is a Master Mariner (Foreign going) and is a "Charge Hydrographic Surveyor" from the Indian Navy. Prior to joining this organization, he served in Indian Navy as Commodore in the Embarkation Head Quarters – Chennai. He has wide experience in Hydrographic and Ocean surveys and Harbour Management, Hydrographic Training, Dredging and Harbour Maintenance etc.

v Attendance Record of Directors: 2010-11

Twelve Board Meetings were held during the year 2010-11. Attendance of Directors at the meetings of Board of Directors during the financial year 2010-11 and the last Annual General Meeting held on 08.09.2010 is as follows:-

N:	ame of the Director	No.of Board Meeti	No.of Board Meetings		
		During tenure	Attended	last AGM	
1.	Capt.S.S.Tripathi, CMD (upto 04/03/11)	10	10	Yes	
2.	Shri P.V.Ramana Murthy DFN,CMD (A/c) w.e.f. 04/03/11,	12	12	Yes	
3.	Shri P. Sridharan (Superannuated on 30/11/10)	7	7	Yes	
4.	Shri Rakesh Srivastava, IAS	12	8	No	
5.	Dr. A.R. Goyal	12	11	No	
6.	Shri S. Balachandran	12	11	Yes	
7.	Dr. Gautam Barua	12	2	No	
8.	Dr.S.Narasimha Rao (w.e.f. 06/12/10)	5	3	NA	
9.	Shri A. Soundararaajan	12	10	Yes	
10.	Dr. Debashis Sanyal	12	4	Yes	



vi Number of other Boards / Board Committees in which Directors are Members / Chairperson:

Dir	ector	No.of outside	position held
***************************************		Directorships	Committee
1.	Capt.S.S.Tripathi	2	*
2.	Shri P.V.Ramana Murthy	•	~
3.	Shri P.Sridharan	-	-
4.	Shri Rakesh Srivastava	2	*
5.	Dr.A.R.Goyal		2
6.	Shri S. Balachandran	4	2
7.	Dr.Gautam Barua	1	-
8.	Dr. S. Narasimha Rao	2	-
9.	Shri A. Soundararaajan	-	-
10.	Dr.Debashis Sanval	-	_

vii Details of Board Meetings held during 2010-11

SI.No.	Date	Place	No. of Directors Present
1.	19/04/2010	Visakhapatnam	9
2.	27/05/2010	Visakhapatnam	8
3.	05/08/2010	Kolkata [*]	7
4.	27/08/2010	Delhi	8
5.	23-24/09/2010	Delhi	6
6.	13/11/2010	Visakhapatnam	7
7.	19/11/2010	Delhi .	6
8.	15/12/2010	Delhi	7
9.	13/01/2011	Delhi	5
10.	12/02/2011	Visakhapatnam	6
11.	11/03/2011	Delhi	6
12.	26/03/2011	Goa	5

3 AUDIT COMMITTEE

i The Audit Committee is constituted in accordance with the requirements of the provisions of the Companies Act, 1956 and Clause 49 of the Listing Agreement. The quorum for meetings of the Audit Committee is two Members or one third of the Members of the Audit Committee whichever is greater, but there should be a minimum of two independent Directors present. The powers, terms of reference and regulations of the Committee have been fixed by the Board as per the provisions of Section 292 A of Companies Act, 1956 read with the requirements of the Clause 49 of the Listing Agreement. The Company Secretary acts as Secretary of the Audit Committee. The Committee Meetings are also attended by Director (Finance) and Statutory Auditors. Further, Internal Auditors, Heads of Departments and senior executives attend the Audit Committee Meetings as and when required by Audit Committee.

ii The Constitution of the Audit Committee as on 31-03-2011 is as under:-

Shri S.Balachandran
 Dr.A.R.Goyal
 Shri A.Soundararaajan
 Member
 Member
 Dr.Debashis Sanyal
 Member

5. Dr.S.Narasimha Rao : Member (w.e.f. 12/02/2011)

iii Meetings of the Audit Committee and attendance during the year 2010-11: Details of Audit Committee Meetings held during the year 2010-2011:

Sl.No.	Date	Place	No. of Members Present
1.	19/04/2010	Visakhapatnam	4
2.	26/05/2010	Visakhapatnam	3
3.	04/08/2010	Kolkata	3
4.	12/11/2010	Visakhapatnam	2
5.	11/02/2011	Visakhapatnam	4

Details of attendance in Audit Committee Meetings during 2010-11:

SI.No.	Name of the Director	No. of Mee	tings
		During tenure	Attended
1.	Shri S. Balachandran	5	5
2.	Dr.A.R.Goyal	5	4
3.	Dr.Debashis Sanyal	5	3
4.	Dr.A.Soundararaajan	5	4
5.	Dr.S.Narasimha Rao	0	0



4 REMUNERATION OF DIRECTORS

- i. DCl being a Government of India Undertaking, the remuneration payable to its whole-time Directors is as per the Rules and Regulations prescribed by the Government of India, received through the Administrative Ministry, Ministry of Shipping. As such, the company has not constituted any remuneration committee for Directors.
- ii. The part-time official (Government) Directors do not receive any remuneration from the Company.
- iii. The Part-time Non-Official Directors were paid sitting fees @ ₹5000/- upto 11/2/11 which was enhanced to ₹10000/- from 12/02/11 for each Board meeting and ₹5000/- for each Committee meeting attended by them.
- iv. DCI does not have a policy of paying commission on profits to any of the Directors of the Company. v. Remuneration paid to Whole time Directors during 2010-11 is as under:

(₹ in lakhs)

				, ,	111 (011113)
Na	ame of the Director	Salary	Performane Related Incentive	Sitting Fees	Total
E	recutive Directors (Whole-time)				
1.	Capt.S.S.Tripathi, CMD (upto 4/3/11)	18.09	4.72	-	22.81
2.	Shri P.V.Ramana Murthy, DFN	18.72	3.80	~	22.52
3.	Shri P.Sridharan, DOT (upto 30/11/10)	9.57	0.94	-	10.51
N	on-Executive Directors (Part-time official)				
4.	Shri Rakesh Srivastava	-	-	-	-
5.	Dr.A.R.Goyal	***	*	-	••
N-	on-Executive Directors (Part-time Non-official)				
6.	Shri S.Balachandran	-	www.	1.75	1.75
7.	Dr.Debashis Sanyal	-	-	0.65	0.65
8.	Dr.Gautam Barua	-	-	0.15	0.15
9.	Shri A.Soundararaajan	-	**	0.90	0.90
10		-	•	0.60	0.60

In addition to the above, wherever necessary, the travelling, hotel and other related expenditure is being arranged/reimbursed to the Directors for attending the Board and other meetings.

- vi. The Non-Executive Directors do not hold any shares in the Company.
- vii. The Company presently does not have any Stock Option Scheme.

5. SHAREHOLDERS COMMITTEE

SHAREHOLDERS/INVESTOR GRIEVANCE COMMITTEE

The Shareholders/ Investor Grievance Committee has been looking into grievances of shareholders/ investors and to suggest remedies and measures for improvement.

The constitution of the Shareholders/ Investors Grievance Committee as on 31/3/2011 is as under :-

i) Dr.S.Narasimha Rao : Chairman (w.e.f 12/02/2011)

ii) Shri S.Balachandran : Member iii) Shri P.V.Ramana Murthy : Member

The Committee held one meeting during the year in the month of February, 2011.

- ii. K.Aswini Sreekanth, Company Secretary is designated as Compliance Officer.
- iii. During the year 2010-11, 159 complaints were received from shareholders, 1 complaint was forwarded by SEBI and 2 complaints were forwarded by Stock Exchanges.
- iv. Every effort was made to resolve the complaints to the satisfaction of the investors by the Company and R&T Agents.
- v. There is no pending complaint as on 31/03/11.

SHARE TRANSFER COMMITTEE

The Company has a Share Transfer Committee constituted in the year 1997. The Share Transfer Committee has Chairman and Managing Director, Director (Finance) and Director (Operations & Technical) as members. The Committee is authorized to approve transfer and transmission of shares of the Company. Share transfer/ transmission and other important matters are attended in time under the control of Company Secretary. As on 31-3-11 the company had 54,141 shareholders. The company has been taking all steps to ensure that shareholder related activities are given top priority and matters are attended to immediately. M/s Karvy Computershare Private Limited, Hyderabad is the Registrar and Transfer Agent of the Company providing the services of physical share registry work and electronic interface facility with the depositories.

6 GENERAL BODY MEETINGS

i. Details of last 3 Annual General Meetings:

	2007-08- 32nd AGM	2008-09-33rd AGM	2009-10-34th AGM
Date	29-9-2008	24-9-2009	08-9-2010
Time	1000 hrs.	1000 hrs.	1600 hrs.
Venue	Siri Fort Auditorium	Siri Fort Auditorium	Air Force Auditorium
• • • • • • • • • • • • • • • • • • • •	August Kranti Marg	August Kranti Marg	Subroto Park
	New Delhi - 110049	New Delhi - 110049	New Delhi - 110010
	Time	Time 1000 hrs. Venue Siri Fort Auditorium August Kranti Marg	Date 29-9-2008 24-9-2009 Time 1000 hrs. 1000 hrs. Venue Siri Fort Auditorium August Kranti Marg

- ii. During the previous three years, no special resolution was passed.
- iii. During the previous year, no special resolution was passed through postal ballot.
- iv. No resolution was passed through postal ballot during the previous year.
- v. There is no proposal before the AGM of this year requiring conduct through postal ballot.



7 DISCLOSURES

i. In terms of Accounting Standard 18 (Revised-2000), no disclosure is required in the financial statements of State controlled enterprise (An enterprise which is under the control of the Central Government and/or State Government) as regards related party relationships with other State controlled enterprises and transactions with such enterprises. The related party transactions of DCI for the year 2010-11 are only with other State controlled enterprises. During the year under review, the Company has not entered into financial or other transactions of material nature with its Promoters, the Directors and senior management that may have potential conflict with the interests of the Company at large.

ii. The Company has complied with all the Accounting Standards issued by ICAL.

- iii. The Company has complied with the requirements of regulatory authorities on matters related to Capital Markets and no penalties/ strictures have been imposed against the Company by Stock Exchange or SEBI or any statutory authority during the last 3 years.
- iv. DCI is a Government of India undertaking and there are established Government guidelines and mechanism of reporting illegal or unethical behaviour. Employees are free to report violation of laws, rules, regulations or unethical conduct to their immediate supervisor/Chief Vigilance Officer/ Chairman and Managing Director. The Directors and senior management are obligated to maintain confidentiality of such reporting and ensure that the whistle blowers are not subjected to any discriminatory practices. No employee has been denied access to the Audit Committee.

v. The mandatory requirements as specified in the Clause have been complied with. The company has also made efforts to comply with the Non-mandatory requirements to the extent possible.

vi. Code of Conduct for Prevention of Insider Trading:DCI has its code of conduct for prevention of insider trading in accordance with the SEBI (Prohibition of Insider Trading) Regulations, 1992. The Code lays down guidelines which advises management and staff on procedures to be followed and disclosures to be made while dealing with shares of Company and cautions them of the consequences of violations.

vii a) Code of Conduct for Board Members and Senior Management: The Board in its meeting held on 06-12-2005 has adopted Code of Conduct for Board Members and Senior Management Personnel ('Code') as per the requirements of Clause-49 of the listing agreement. The Code laying down, in detail the standards of the conduct, ethical and transparent process in managing the affairs of the Company, centres around the following theme:

"The Company's Board Members and Senior Management Personnel shall act in accordance with the highest standards of honesty, integrity, fairness and ethical Conduct while working for the Company as well as representing the Company without allowing their Independent judgement to be subordinated and fullfill the fiduciary obligations."

A copy of the Code has been posted on the Company's website www.dredge-india.com. The Code has been circulated to all the members of the Board and Senior Management and the compliance of the same has been affirmed by them. A declaration signed by the Chairman and Managing Director is given below:

"I hereby confirm that the Company has obtained from all members of the Board and Senior Management, affirmation that they have complied with the Code of Conduct for Directors and Senior Management in respect of the Financial year 2010-11.

Place :Visakhapatnam

Date: 01/07/2011

(P. V. Ramana Murthy) Director (Finance)"

b) During the year under review, the Company has not raised any money through public issue, right issue, preferential issue etc.

c) The Company does not have any subsidary company.

d) All major contracts before being undertaken by the Company are subjected to risk assessment at different departmental levels in the Company as per different Government guidelines. The Board constituted a Risk Management Committee with Director (Finance) and Director (Operations and Technical) as Members to formulate a formal Risk Management Policy of the Company.

e) The Management Discussion and Analysis Report forms part of this Annual Report.

- f) No disclosures have been received to the Board from any senior management regarding any personal interest that may have conflict with the interest of the Company at large in any material financial and commercial transaction.
- g) The CEO and CFO i.e., Chairman and Managing Director (A/C) and Director (Finance), Shri P.V. Ramana Murthy, have provided the prescribed certification as contained in Clause 49 (V) regarding the financial statements for the year 2010-11.
- h) The Company has been submitting the quarterly compliance report on Corporate Governance to the Stock Exchanges within 15 days from the close of each quarter.

i) Compliance of Non-Mandatory Requirements

i) The Board

The Company has an Executive Chairman. DCI, being a Government Company, the appointment and tenure of the Directors are decided by the Government of India. However, the tenure of the independent Directors has not exceeded the prescribed period of nine years stipulated in the Clause. The Independent Directors are highly qualified and experienced to contribute effectively to the Company in their capacity as independent directors.



ii) Remuneration Committee

The Company has constituted a Remuneration Committee of Directors for the purpose of deciding the annual bonus/ variable pay pool and policy for its distribution across the executives and non-unionised supervisors within limits prescribed by DPE. The constitution of the Committee as on 31/3/11 is as under:-a) Shri A.Soundararaajan b) Dr.Debashis Sanyal & c) Dr.A.R.Goyal.

The Remuneration Committee had two meetings during the year on 19/4/10 for deciding the Performance Related Payments for the years 2007-08 & 2008-09 and on 29/10/10 for deciding the Performance Related Payments for the year 2009-10. DCI being a Government Company, the remuneration of Executive Directors who are Government appointees and their other remuneration is decided as per the Rules and regulations of the Government and DPE Guidelines.

iii) Shareholders Rights

The financial results are posted on the CFDS Website and the Company's website after declaration by the Board/Shareholders. The results are also published in the newspapers within the time limits prescribed under the Listing Agreement.

iv) Audit Qualification

There are no qualifications made by the Statutory Auditors.

v) Training of Board Members

Besides the executive Directors who have vast experience, the Non-Executive Directors are professionals having vast experience in the fields of management, finance, ocean engineering, IT, administration etc. The Company Board is also represented by a senior IAS Officer. The executive Directors participate in the Seminars, conferences of professional bodies.

vi) Mechanism for evaluating non-executive Members

DCI, being a Government Company, where the Directors are apppointed by the Government, the requirement of performance evaluation for non-executive directors as envisaged in the clause does not apply.

vii) Whistle Blower Policy

DCI being a Government Company, Whistle Blower Policy is followed as per Central Vigilance Commission Guidelines. As per the MOU targets for 2011-12 the Company needs to formulate its own whistle Blower Policy by 31/12/11. The same would be adhered to.

8. Means of Communication:

i. Quarterly Results

The schedule of consideration of quarterly results by the Board for the year 2011-2012 is as under:

- a) Results for the 1st quarter ending 30th June, 2011 : On or before 14-08-2011.
 b) Results for the 2nd quarter ending 30th Sept. 2011 : On or before 14-11-2011.
 c) Results for the 3rd quarter ending 31st Dec. 2011 : On or before 14-02-2012.
 d) Audited results for the year ending 31st Mar., 2012 : On or before 31-05-2012.
- ii. The Results are published in the English newspaper "Business Line" all editions and in the Hindi newpaper "The Hindustan" Delhi edition within 48 hours from the date of declaration.
- iii. The Quarterly Results are posted on the website of the Company www.dredge-india.com after consideration and taking on record by the Board.
- in. The website of the Company -www.dredge-india.com displays the official news releases, if any.
- v. The website of the Company -www.dredge-india.com displays the presentations made to institutional investors or to the analysts, if any.

9. GENERAL SHAREHOLDERS INFORMATION:

i. Annual General Meeting - : 9th September, 2011 at 1100 hrs. in Siri Fort

Date, Time & Venue Auditorium, August Kranti Marg, New Delhi - 110049

ii. Financial Year : 1st April to 31st March next year.

iii. Date of Book closure : 03/09/2011 to 09/09/2011 (both days inclusive)

Listing on Stock Exchanges:

Name and address of the Exchange Stock/ Scrip Code

National Stock Exchange of India Limited DREDGECORP

Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051

b) Delhi Stock Exchange Association Ltd. 6398

DSE House, 3/1 Asaf Ali Road, New Delhi - 110 002

c) Bombay Stock Exchange Limited, 523618

25th Floor, New Trading Ring, Rotunda Building, Phiroze Jeejeebhoy Towers, Dalal Street,

Fort, Mumbai - 400 001

d) Calcutta Stock Exchange Association Ltd.

7, Lyons Range, Kolkata - 700 001.

Annual Listing fee for the financial year 2010-2011 has been paid to all the Stock Exchanges

v ISIN No.for trading in demat form: INE 506A01018



vi Market price data of the Company in comparison to BSE Sensex and NSE (S&P CNX NIFTY) during 2010-2011

Month	BSE Share	Price(₹)	BSE SENSEXNSEX		Share Price (₹)		NSE (S&P CNX NIFTY)	
	High	Low	High	Low	High	Low	High	Low
April' 10	640.00	585.10	18047.86	17529.55	624.90	586.00	5399.65	5160.90
May' 10	609.00	484.70	17536.86	16684.13	607.85	476.00	5250.15	4786.45
June' 10	613.50	532.00	17351.18	16318.39	614.00	536.00	5366.75	4967.05
July' 10	624.00	565.20	18167.22	17395.58	623.50	518.00	5477.50	5225.60
August' 10	596.00	526.20	18309.25	17911.31	597.70	527.10	5549.80	5348.90
September' 10	609.30	521.05	19554.50	18027.12	607.80	533.10	6073.50	5403.05
October' 10	575.00	511.11	20854.55	20094.10	575.80	476.00	6284.10	5937.10
November' 10	556.00	412.00	21108.64	20108.40	556.00	419.45	6338.50	5690.35
December' 10	505.00	405.00	20217.86	19074.57	503.00	408.00	6147.30	5721.15
January' 11	460.00	384.50	20664.80	18811.96	480.00	364.30	6181.05	5416.65
February' 11	439.80	325.00	18542.20	17295.62	439.00	312.20	5599.25	5177.70
March'11	370.15	322.65	18736.97	17920.55	370.00	323.00	5872.00	5348.20

Source: Websites of the Stock Exchange, Mumbai and National Stock Exchange

vii Registrar and share transfer agents:

M/s Karvy Computershare Private Ltd., Hyderabad are the R & T Agents of the Company.

viii Share Transfer System:

The documentation part for processing of Share Transfers is done by the Registrars. The Registrars send a Memorandum of Share Transfers periodically to the Company for approval of the Share Transfer Committee of the Company. After approval of the Committee, the same is communicated to the Registrars and they endorse the Share Certificates in favour of the transferees and send them to the transferees. Share Transfers are registered and Share Certificates are despatched within a period of 30 days from the date of the receipt, if documentation is correct and valid in all respects.

ix Distribution of shareholding as on 31/03/2011:

Cate	egory	No.of sharesheld	Percentageof shareholding
Α. Γ	Promoter Group		
1 Ī	ndian (President of India and his nominees)	21997700	78.56
2 F	Foreign	-	-
	Total shareholding A = A(1) + A(2)	21997700	78.56
В. [<u>Public Shareholding</u>		
	Institutional		
a. I	Mutual funds and UTI	300279	1.07
b. F	Financial Institutions/Banks	1042599	3.72
c (Central / State Govt. (s)	-	-
d. \	Venture Capital Funds	-	-
e. 1	Insurance Companies	1457791	5.21
	Foreign Institutional Investors	523255	1.87
g. I	Foreign Venture Capital Investors	-	-
	Any other	-	-
	Sub-total B (1)	3323924	11.87
2 I	Non-Institutions		
a l	Bodies Corporate	570590	2.04
b l	Individuals		
((i) Individual shareholders holding nominal share capital upto ₹1 lakh	2005332	7.16
1	(i) Individual shareholders holding nominal share capital in excess of ₹1 lakh	20000	0.07
С,	Any Other (Specify)		
	(i) Non-resident Indians	37545	0.13
	(ii) Trusts	15104	0.05
	(iii) Clearing Members	29805	0.11
	Sub - total- B (2)	2678376	9.56
	Total Public Shareholding $B = B(1) + B(2)$	6002300	21.44
	GRAND TOTAL A+B	28,000,000	100.00

x Dematerialisation/Rematerialisation of Shares and liquidity:

The shares of the Company are traded compulsorily in dematerialised form. Out of 2,80,00,000 fully paid up shares of ₹10/- each 2,19,97,700 shares (78.56%) are held by the President of India and nominees and the remaining 60,02,300 shares (21.44%) are held by others. As on 31.03.2011, of the 60,02,300 shares held by others, 59,98,105 are held in dematerialised form. In the year 2010-11, 332 shares have been dematerialized covering 5 demat requests. During the year, 2 shares were rematerialised and share certificates issued covering 2 requests for Rematerialisation of Shares.



xi Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity:

The Company has not issued any GDRs/ADRs/Warrants or any Convertible instruments and hence has no Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity.

xii Project Locations:

The project offices of the Company at present are situated at Haldia, Kolkata, Paradeep, Visakhapatnam, Chennai, Cochin, Mangalore, Mumbai, Ennore & Goa. The Registered Office of the Company is at New Delhi and the Head Office is at Visakhapatnam.

xiii. Address for investors correspondence:

Company

Company Secretary

Dredging Corporation of India Limited. Company Secretary Department "Dredge House", Port Area, Visakhapatnam - 530035.

Phone: 0891- 2566537/ 2871 207/298 Fax: 0891 - 2529846/ 2560581/ 2565920 e-mail : sreekanth@dredgeindia.co.in

Registrar & Transfer Agent:-

UNIT : Dredging Corporation of India Ltd. Karvy Computershare Private Limited Plot No. 17 to 24, Vittal Rao Nagar, Madhapur

Hyderabad- 500 081 Phone: (040) 23420818 Fax: (040) 23420814

e-mail: mailmanager@karvy.com

(Please mention Unit name as Dredging Corporation of India Ltd. in all correspondence with R&T Agent.)

10 OTHER INFORMATION:

a. Board Meetings, its Committee Meetings and procedure:

The minimum number of Meetings of the Board/ Committee(s) of the Board as required under the Companies Act/ Listing Agreement are held every year. In case of business exigencies or urgency of matters, resolutions are passed by circulation which are placed in the next meeting of the Board. The information placed before the Board includes:-

- Annual operating plans and budgets and any updates.
- ii. Capital budgets and any updates.
- iii. Quarterly results for the Company and its operating divisions/ business segments.
- iv. Minutes of the meetings of Audit Committee and other Committees of the Board.
- v. The information on recruitment and remuneration of senior officers just below Board level, including appointment or removal of Chief Financial Officer and Company Secretary.
- vi. Show Cause, demand, prosecution notices and penalty notices which are materially important.
- vii. Fatal or serious accidents, dangerous occurences, any material effluent or pollution problems.
- viii. Any material default in financial obligations to and by the Company, or substantial non-payment for services rendered by the Company.
- ix. Any issue, which involves possible public liability claims of substantial nature, including any judgement or order which, may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company.
- x. Details of any joint venture or collaboration agreement.
- xi. Transactions that involve substantial payment towards goodwill, brand equity or intellectual property, if any.
- xii. Significant labour problems and their proposed solutions. Any significant development in human Resources/ Industrial Relations front like signing of wage agreement, implementation of Voluntary Retirement Scheme etc.
- xiii. Sale of material nature, if any, of investments, subsidiaries, assets, which is not in normal course of business.
- xiv. Quarterly details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material.
- xv. Non-compliance of any regulatory, statutory or listing requirements and shareholders service such as non-payment of dividend, delay in share transfer etc.
- xvi. Terms of reference of the Board Committees.

b. Agenda for Board / its Committee meetings:

All departments of the Company are encouraged to plan their functions well in advance, particularly with regard to matters requiring discussion/ approval/ decision or for information at the Board/ Committee meetings. The Members of the Board have complete access to all information on the organization. The Chairman and Managing Director in consultation with the other functional Directors and senior management personnel finalises the agenda papers for the Board Meetings which are then communicated to the Company Secretary in advance for circulation to the Board/ Committee Members. The Board Agenda comprising of the Board notes, management reports and other explanatory notes are circulated to the Directors in advance. In special and exceptional circumstances, additional or supplementary item(s) on the Agenda are permitted. Sensitive subject matters may be discussed at the meeting without written material being circulated in advance.

c. Post meeting Follow-up Mechanism:

Follow-up Report on the decisions/ minutes of the previous meeting(s) is placed at the immediately succeeding meeting of the Board/Committee for noting by the Board/ Committee.



d. Recording of Minutes of proceedings at Board and Committee Meetings:

The Company Secretary records the minutes of the proceedings of each Board and Committee meeting. The Minutes after approval of the Chairman are circulated to all the members of the Board and Committee meetings. The Minutes are confirmed in the next meeting of the Board/ Committee. The minutes of proceedings of a meeting are entered in the Minutes Book within 30 days from the conclusion of that meeting.

e. Secretarial Audit:

As per the requirements of the Listing Agreement with the Stock Exchanges, a Secretarial Audit is undertaken on quarterly basis for all the quarters in the year 2010-11 for the purpose of reconciliation of total admitted capital with both the depositories and the total issued and listed capital of the Company. The Secretarial Audit Report obtained from M/s P.N.Rao & Co., Company Secretaries, Visakhapatnam was submitted to the Delhi, Mumbai, Calcutta Stock Exchanges and to National Stock Exchange for all the quarters and was also placed before the Board for information.

f. As per the Listing Agreement, financial results and shareholding pattern are filed on Corporate Filing and Dissemination System (CFDS) website maintained by National Informatics Centre (NIC). The Company Secretary as the Compliance

Officer is responsible for filing the above information in the CFDS.

- g. Subject to the provisions of the Act and to such directives and/ or instructions as the president may issue from time to time under these Articles, the business of the Company is managed by the Board of Directors who may exercise all such powers and do all such acts and things as the Company is authorised to exercise and do and who may, from time to time delegate such powers to the Chairman and/or Managing Directors as may be necessary for proper conduct of the business of the Company. Accordingly Board of Directors of the Company have delegated certain powers to the Chairman and Managing Director and also to the other functional Directors. The day to day business of the Company is run by the Management on the basis of these delegated powers. CMD has delegated cerain of these powers further down the line to functional and project heads. As stated in the Corporate Governance Guidelines issued by DPE, a formal Board Charter clearly defining the roles and responsibilities of Board and Individual Directors is under preparation.
- h. Regarding Compliance of laws applicable to the Company, no specific instances or reports of non-compliance/ default in compliance of any law were received by the Company.

**1

CERTIFICATE ON CORPORATE GOVERNANCE

To
The Members of
DREDGING CORPORATION OF INDIA LIMITED

We have examined the compliance of conditions of Corporate Governance by Dredging Corporation of India Limited, ("the Company") for the year ended 31st March 2011, as stipulated in Clause 49 of the listing agreement of the Company with Stock exchanges in India and as issued by DPE.

The Compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the company has complied with the conditions of corporate governance as stipulated in the above mentioned listing agreement and DPE Guidelines.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

P.N.Rao & Co., Company Secretaries -sd-

(P. NARASINGA RAO) Proprietor

Place: Visakhapatnam Date: 20/07/2011



MANAGEMENT DISCUSSION AND ANALYSIS REPORT

INDIAN DREDGING - OUTLOOK & POLICY GUIDELINES

- India has an extensive coastline of approximately 7500 kilometers. There are 13 major ports under the administrative control of the Ministry of Shipping, approximately 180 non-major ports under the administrative control of the Government of India (GOI), State Governments and private ports. As per the 11th Plan Mid term Review Report the target in the the Eleventh Plan for capital dredging was 298.28 Million Cubic Metres (MCuM) for major ports and SSCP and 367.18 MCuM for non-major ports, besides maintaining dredging of 367.06 MCuM and 33.89 MCuM respectively. Against this, the first three years have seen dredging of 236.34 MCuM at major ports, which is only 35.52 % of the Plan target. As per the document one of the key areas of concern is the slow pace in maintenance and capital dredging. In the present international dredging scenario, almost the entire dredging technology and know-how is concentrated with a few international companies. During recent years, demand for dredging operations has increased substantially due to enhanced activity in reclamation and augmentation of port capacity. Moreover, the time frame for execution of dredging projects has increased. In line with the international trend of creating on-shore and off-shore infrastructure that requires large-scale dredging, such activities in India have also increased. At the same time, only a few companies in the dredging sector have shown an interest in acquiring dredgers and carrying out dredging activities. The document further says that in order to develop dredging capacity, it is necessary to take steps to ensure adequate skilled manpower and development of maintenance and engineering facilities. It would also be useful if the time for accomplishing the whole process of evolving approval and implementation of dredging projects is reduced.
- 2. The Ministry during the year formulated the Maritime Agenda 2020 which is the perspective plan of the Ministry for this decade. It identifies the priority areas for Government intervention and is a road map for creation and upgradation of infrastructure in the Ports and also for augmentation of Indian tonnage in the shipping sector. The document says that Shipping lines have been representing time and again that port charges at Indian Ports are very high as compared to other comparable International Ports. As a matter of fact, vessel related charges are perhaps higher than some of the International Ports whereas cargo related charges are much lower in some Indian Ports in comparison to ports abroad. The document says that if Vessel related charges alone are taken, the reasons for higher charges are mainly two: (1) higher cost of dredging in certain ports, requiring perennial dredging and (2) lack of subsidy on the part of Government. In many parts of the world, some part of dredging (at least Capital) is funded by Provincial Governments or Federal Governments. If the same approach is adopted by Central Government or State Governments, the vessel related charges also could be brought to the reasonable levels. The document says that Major Ports in India have drawn up some ambitious expansion plans during the next decade including several dredging major dredging projects by some ports, thereby intending to create substantial additional capacity. The dredging projects are mainly for deepening of channels, enhancing the available draft at berths or for construction of more berths.
- 3. The existing dredging policy guidelines issued by Ministry of Shipping are as under:
 - (i) All major ports shall invite open competitive bids for dredging works and Indian companies owning Indian flag dredgers, including Dredging Corporation of India (DCI) shall have the right of first refusal if the rate is within 10% of the lowest valid offer. This would apply to both maintenance and capital dredging works with sole exception of the maintenance dredging requirement of Kolkata Port for which separate instructions shall apply.
 - (ii) If more than one company owning Indian flag dredger participates in the tender, the right of first refusal will go to that Indian company which has quoted the lowest rate and is within 10% of the lowest valid offer.
 - (iii) All major ports may strictly adhere to the guidelines issued by the Central Vigilance Commission from time to time for processing the tenders in a transparent manner. Ports may ensure that a prequalification criteria is fixed in advance and should not be very stringent to restrict entry of certain potential Indian bidders. The prequalification conditions should be exhaustive, yet specific. The prescribed conditions should be clearly specified in the bid documents to ensure fair competition and transparency. Detailed instructions in this regard will be issued separately.
 - (iv) The Government of India through Department of Shipping reserves the right to assign, in public interest, any contract for dredging work in any of the major ports to DCI on nomination.
 - (v) Guidelines issued by DG (Shipping), Mumbai from time to time in terms of the relevant provisions of Merchant Shipping Act shall be applicable.
- 4. With the entry of global players either directly or through their Indian arms competing to get the contracts at competitive rates has constrained DCI to quote competitively. This has put the financials of the Company under severe strain because of increasing cost due to frequent repairs and lay-up of the ageing dredgers.

5. CORPORATE PERFORMANCE

Operations

DCI is the largest dredging company in India. The capacity utilization measured as a ratio between the number of days of utilisation and number of days of avalability of the dredgers during the year is 79%.



Financial Performance		(₹ Lakhs)
Thursday crossing.	<u>2010-11</u>	<u> 2009-10</u>
Income from Operations	45786	64541
Other income	6487	4854
Total turnover	52272	69395
Profit before interest, depreciation and tax	11285	14377
Interest	0	10
Depreciation	7032	6602
Profit Before Tax	4487	7766
Provision for Current Tax	525	750
Provision for F.B.T	0	0
Provision for Wealth Tax	10	10
Excess provision of Corporate tax written back	0	0
Profit after Tax	3951	7005
Proposed/Declared Dividend		
Percentage	0%	30%
₹Lakhs	0	840
Earnings Per Share (₹)	14.11	25.02
Book Value per share (₹)	488.77	474.66

6. OPPORTUNITIES AND THREATS

The Company perceives the following opportunities -

- i Targeted GDP growth rate of average 9% per annum during 11th Plan which is expected to result, among others, in increase in Port Traffic and Port Capacity during 11th Plan.
- ii Upcoming capital dredging projects at various Ports in India.
- iii Upcoming private ports.
- iv Increased maintenance dredging requirements consequent to new capital dredging works.
- v Growing International Trade volumes opportunities abroad.

The Company perceives the following threats

- i Increasing foreign competition.
- ii Increasing competition from Indian dredging companies.
- iii Frequent and expensive repairs to dredgers due to ageing.
- iv Inadequate dredging capacity.
- v Non-availability of experienced and trained technical persons/ floating personnel which is mainly because of the not so attractive pay packages in the public sector.

7. INDIAN DREDGING MARKET OUTLOOK

While the consistent maintenance dredging requirements at the major ports are expected to continue, increasing private sector participation in port development and related capital dredging activity is expected. At the same time, the dynamics in the Indian market are rapidly changing. The key changes taking place include changes in customer profile for dredging companies from Government to private sector developers, changes in payment patterns for dredging work with stringent performance parameters the expansion of Indian port capacity and increasing participation of international companies in the Indian dredging market. Other developments include:

- Deeper draught requirements of Indian Ports.
- ii Tourism development and increasing need for beach nourishment.
- iii Land reclamation for low lying areas.

DCI's customers include Major Ports under the administrative control of the Ministry of Shipping, Non-Major Ports under the administrative control of the Gol and State Governments, private ports, the Indian Navy and shipyards. The Indian dredging market is primarily maintenance dredging-oriented. However, some capital dredging projects are also in the offing. DCI has already secured the Ennore Capital dredging project on tender basis.

8. RISKS AND CONCERNS

The new dredgers that are being procured are at high cost whereas, the emerging market scenario of dredging activity is towards quoting at competitive rates thus indicating lower rate of returns.

9. INITIATIVES TAKEN/FUTURE PLANS OF THE COMPANY

Keeping the various developments in the dredging industry in view, your Company has initiated action in several areas, including:

- i Consolidation of share in maintenance dredging in India
- ii More participation in capital dredging acquiring necessary skills, training company personnel, acquiring/chartering dredgers.
- iii Acquisition of dredgers with fuel efficient design and advanced technology, fitted with sophisticated and state-of-the-art technology.



- iv One Backhoe hoe dredger which is expected to be inducted by August, 2011 after satisfactory completion of trials.
- v Three 5,500 cu m capacity trailer suction hopper dredgers, order for which has been placed during the year.
- vi Reducing operational costs Focusing on fuel efficiency in ship operations, streamlining spare parts procurement systems.
- vii Close monitoring of repairs.

10. PLAN PROJECTIONS

The following are the Plan projections for the 12th Plan:-

- i Two Nos. New TSHDs of 9000 Cu.M
 - In line with DCI's strategy to augment its available capacity, it is proposed to acquire 2 Nos New TSHDs of 9000 Cu.M capacity at an estimated cost of ₹1300 Cr. Placement of Order for one dredger will be in the mid of the 12th Five year Plan and order for the second Dredger will be placed in the final year of the 12th Five year Plan.
- ii Tow Nos. Self-Propelled Barges:-
 - It is proposed to procure two hopper barges at an estimated cost of about ₹90 Cr. for transport of materials dredged by Back-Hoe Dredger.
- iii Retrofit of Dredgers:
 - In order to optimise and enhance the productive life and upkeep of the dredgers, it is proposed to take midlife retrofit of three existing dredgers at an estimated cost of about ₹300Cr.
- iv. Procurement of Multi Cat and 50 Ton BP Tug at an estimated cost of about ₹60 Cr.

11. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has reasonable system of delegation at proper levels and an adequate system of internal control commensurate with its size and nature of its business. The Company has an adequate and independent internal audit department for conducting extensive audit of various important operational and financial matters. The internal audit work at Head Office and some of the projects has been outsourced to Chartered Accountant firms. The internal controls are reviewed by the Internal Audit Department. The Vigilance Department deals with vigilance and disciplinary cases with emphasis on preventive vigilance. C&AG conducts proprietary audit. The Company has constituted an Audit Committee and significant audit observations and follow up action thereon are reported to the Audit Committee. The proceedings of the Audit Committee meetings and also other Sub-Committee meeting of Directors are submitted to the Board.

12. INDUSTRIAL RELATIONS

The Non-Executive Employees Union representing the Non-Executive Employees of the Company were on strike from 11/10/10 to 15/10/10 for settlement of wage revision for non-executives. The wage revision for non-executives was subsequently implemented with effect from 01.01.07.

Barring the above, the industrial relations in the Corporation continued to be cordial throughout the year under report.

13. CORPORATE SOCIAL RESPONSIBILITY

The Board of Directors of the Company have formulated the Corporate Social Responsibility Policy for the Company and also constituted a Sub-Committee of Directors for implementation of the same. The Company for the year has transferred an amount of ₹1.40 Cr to the Non-Lapsable Corporate Social Responsibility Fund. The Fund will be utilised for implementation of the Corporate Social Responsibilities of the Company.

14. CAUTIONARY STATEMENT

Statements in this "Management Discussion and Analysis" describing the objectives, expectations, assumptions or predictions of the Company may be forward-looking statements within the meaning of applicable laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the operations of the Company include economic conditions affecting demand/supply, price conditions in the domestic and international markets, Government policies and regulations, statutes and other incidental factors.



AUDITORS' REPORT

To The Members,

DREDGING CORPORATION OF INDIA LIMITED, VISAKHAPATNAM

- 1. We have audited the attached Balance Sheet of DREDGING CORPORATION OF INDIA LIMITED, VISAKHAPATNAM as at 31st March, 2011 and also the Profit and Loss Account of the Company for the year ended on that date annexed thereto and the Cash Flow Statement for the year ended on that date. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An Audit includes examining on test basis evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. As required by the Companies (Auditor's Report) Order, 2003 issued by the Central Government of India in terms of subsection (4A) of Section 227 of the Companies Act, 1956, we enclose in the Annexure hereto a statement on the matters specified in paragraph 4 and 5 of the said Order.
- 4. Further to our comments in the Annexure referred to in paragraph 3 above, we report that:
 - (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (ii) In our opinion, proper books of account as required by law have been kept by the company so far as appears from our examination of those books.
 - (iii) The Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of account.
 - (iv) In our opinion, the Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the Accounting Standards referred to in Sub-section (3C) of Section 211 of the Companies Act, 1956.
 - (v) The provisions of Section 274(1)(g) of the Companies Act, 1956 are not applicable to this company vide number 2/5/2001-CL-V: General Circular No.8/2002 dated 22-03-2002 issued by Ministry of Law, Justice and Company Affairs, Department of Company Affairs.
 - (vi) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Accounting Policies and Notes on Accounts give the information required by the Companies Act, 1956, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India.
 - (a) in the case of Balance Sheet, of the state of affairs of the Company as at 31st March, 2011;
 - (b) in the case of the Profit and Loss Account, of the profit of the Company for the year ended on that date; and
 - (c) in the case of Cash Flow Statement, of the cash flows of the Company for the year ended on that date.

For Rao & Narayan Chartered Accountants -sd-

(P.V.SUBBA RAO) Partner Membership No. 09269

Place: New Delhi Date: 30/05/2011

ANNEXURE TO AUDITORS' REPORT

(Referred to in paragraph (3) of our Report of even date)

- (i) (a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
 - (b) All the fixed assets have been physically verified by the management during the year in a phased manner. As informed to us, no material discrepancies were noticed on such verification.
 - (c) The Company has not disposed off substantial part of the fixed assets during the year and the going concern status of the company is not affected.
- (ii) (a) Physical verification of inventory has been conducted by the management at reasonable intervals during the year.
 - (b) The procedures of physical verification of inventory followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - (c) The Company has maintained proper records of inventory. As informed to us, no material discrepancies were noticed on physical verification as compared to the book records.
- (iii) (a) The Company has not granted any loans, secured or unsecured to companies, firms or other parties covered in the register maintained under section 301 of the Companies Act, 1956.
 In view of the above, clause 4 (iii) (b), (c) and (d) are not applicable.
 - (e) The Company has not taken any loans, secured or unsecured from companies, firms or other parties covered in the register maintained under section 301 of the Companies Act, 1956. In view of the above, Clause 4 (iii) (f) and (g) are not applicable.

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- (iv) In our opinion and according to the information and explanations given to us, there are adequate internal control procedures commensurate with the size of the Company and the nature of its business, for the purchase of inventory and fixed assets and for sale of goods and services. During the course of our audit, we have not observed any major weaknesses in internal control.
- (v) (a) According to the information and explanations given to us, there were no contracts or arrangements referred to in Section 301 of Companies Act, 1956 that need to be entered into the Register required to be maintained in pursuance of Section 301 of the Companies Act, 1956.

In view of the above, Clause 4 (v) (b) is not applicable.

- (vi) The Company has not accepted any deposits from the public during the year
- (vii) In our opinion, the Company has an internal audit system commensurate with its size and nature of its business.
- (viii) The Central Government has not prescribed maintenance of cost records under Section 209(1)(d) of the Companies Act, 1956 in respect of the nature of business carried on by the Company.
- (ix) (a) The Company is generally regular in depositing the undisputed statutory dues including Provident Fund, Investor Education and Protection Fund, Income Tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Cess and any other statutory dues with the appropriate authorities. According to the information and explanations given to us, no undisputed amounts payable in respect of aforementioned dues were in arrears, as at 31st March, 2011 for a period of more than six months from the date they became payable.
 - (b) According to information and explanations given to us, there were no statutory dues that have not been deposited on account of dispute.
- (x) The Company has no accumulated losses and has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- (xi) The Company has not defaulted in repayment of dues to financial institutions or banks. As there are no debentures, the question of repayment does not arise.
- (xii) The Company has not granted loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- (xiii) The Company is not a chit fund or a nidhi/mutual benefit fund/society. Therefore, clause 4(xiii) of the Companies (Auditor's Report) Order, 2003 is not applicable to the company.
- (xiv) The Company has not been dealing or trading in shares, securities, debentures and other investments. Therefore, clause 4(xiv) of the Companies (Auditor's Report) Order, 2003 is not applicable to the Company.
- (xv) The Company has not given any guarantee for loans taken by others from banks or financial institutions. Therefore, clause 4(xv) of the Companies (Auditor's Report) Order, 2003 is not applicable to the Company.
- (xvi) The Company has not obtained any term loans during the year and therefore, clause 4(xvi) of the Companies (Auditor's Report) Order, 2003 is not applicable to the Company.
- (xvii) The Company has not raised any funds on short-term basis or long-term basis during the year and therefore, clause 4(xvii) of the Companies (Auditor's Report) Order, 2003 is not applicable.
- (xviii) The Company has not made any preferential allotment of shares to parties and companies covered in the register maintained under section 301 of the Companies Act, 1956.
- (xix) The Company has not issued debentures during the year and therefore, the clause 4(xix) of the Companies (Auditor's Report) Order, 2003 is not applicable.
- (xx) The Company has not raised money by public issue during the year and therefore, the clause 4 (xx) of the Companies (Auditor's Report) Order, 2003 is not applicable.
- (xxi) In our opinion and according to the information and explanations given to us, no fraud on or by the Company has been noticed or reported during the year that causes the financial statements to the materially misstated.

For Rao & Narayan Chartered Accountants -Sd-

(P.V. SUBBA RAO) Partner Membership No. 09269

Place: New Delhi Date: 30/05/11



COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 619 (4) OF THE COMPANIES ACT, 1956 ON THE ACCOUNTS OF DREDGING CORPORATION OF INDIA LIMITED, VISAKHAPATNAM, FOR THE YEAR ENDED 31st MARCH, 2011.

The preparation of financial statements of Dredging Corporation of India Limited, Visakhapatnam for the year ended 31st March 2011 in accordance with the financial reporting framework prescribed under the Companies Act, 1956 is the responsibility of the management of the company. The Statutory Auditor appointed by the Comptroller and Auditor General of India under Section 619 (2) of the Companies Act, 1956 is responsible for expressing opinion on these financial statements under Section 227 of the Companies Act, 1956 based on the independent audit in accordance with the auditing and assurance standards prescribed by their professional body, the Institute of Chartered Accountants of India. This is stated to have been done by them vide their Audit Report dated 30th May, 2011.

I, on the behalf of the Comptroller and Auditor General of India have conducted a supplementary audit under section 619 (3) (b) of the Companies Act, 1956 of the financial statements of Dredging Corporation of India Limited, Visakhapatnam for the year ended 31st March 2011. This supplementary audit has been carried out independently and is limited primarily to inquiries of the Statutory Auditor and company personnel and a selective examination of some of the accounting records. On the basis of my audit, nothing significant has come to my knowledge which would give raise to any comment upon or supplement to Statutory Auditor's report under section 619 (4) of the Companies Act, 1956.

For and on behalf of the Comptroller and Auditor General of India

> -sd-(Y.NTHAKARE)

Principal Director of Commercial Audit and Ex-officio Member, Audit Board, Hyderabad

Place: HYDERABAD Dated: 15-07-2011



BALANCE SHEET AS AT 31st MARCH, 2011

		Calbardada			***************************************	(₹ in Lakh
		Schedule No.		As at 31-3-2011		As at
١.	SOURCES OF FUNDS :			31-3-2011	······································	31-3-2010
	SHARE HOLDERS' FUNDS					
	Share Capital	ı	2800.00		2800.00	
	Reserves and Surplus	11	134054.90	136854.90	130103.43	132903.43
	LOAN FUNDS:	111		13003 1.50	130103.73	132303,43
	Unsecured Loans			0.00		0.00
	TOTAL			136854.90		132903.43
	APPLICATION OF FUNDS:					132303.73
	FIXED ASSETS	IV				
	Gross Block		126738.35		99457,92	
	LESS: Depreciation		78002,43		70997.19	
	LESS: Impairment loss		8.79		14.53	
	Net Block			48727.13		28446.20
	Capital work in progress	٧		17064.91		26913.28
	INVESTMENTS:	VI		3000.01		3000.01
	CURRENT ASSETS, LOANS	VII				3000.01
	AND ADVANCES:					
	Inventories		9186.71		8945.11	
	Sundry Debtors		34045.92		40571.77	
	Cash and Bank Balances		23527.39		24334.36	
	Other Current Assets		9314.56		12133.27	
	Loans and Advances		9742.38		12284.21	
			85816.96		98268.72	
	LESS: CURRENT LIABILITIES AND PROVISIONS	VIII			***************************************	
	Current Liabilities		17031.00		21936.79	
	Provisions		723.11		1787.99	
			17754.11		23724.78	
	Net Current Assets			68062.85		74543.94
	TOTAL			136854.90		132903.43
	Notes on Accounts	XV				
	Accounting Policies	XVI				
	Schedules referred to above form an integral part of t	he Accounts				

For and on behalf of Board of Directors

As per our Report of even date For Rao & Narayan Chartered Accountants

-sd-(P.V.RAMANA MURTHY) Director (Finance) & Chairman and Managing Director A/C -sd-(P.V. SUBBA RAO) Partner

-sd-(PJAYAPAL)

-sd-(K.ASWINI SREEKANTH) Company Secretary

Director (Ops. & Tech.))
PLACE: NEW DELHI
DATED: 30-05-2011

35th ANNUAL REPORT 2010-11



PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st MARCH, 2011

					(₹ in Lakh)
	Schedule		YEAR ENDED		YEAR ENDED
	No.		31-3-2011		31-3-2010
A. INCOME:					
Operating Earnings	IX		45785.64		64540.91
Others	X		6486.84		4853.69
			52272.48		69394.60
B. EXPENDITURE:					
Operations	ΧI		32927.45		48478.61
Administration	XII		3589.96		3218.10
Interest			0.00		10.29
Depreciation			7032.14		6602. 02
Provisions	XIII		4235.97		3358.51
			47785.52		61667.53
PROFIT BEFORE PRIOR PERIOD ADJUSTMENTS :			4486.96		7727.07
PRIOR PERIOD ADJUSTMENTS:					
ADD : Credits	XIV		0.00	124.33	
LESS : Debits	XIV		0.00	85.63	38.70
PROFIT BEFORE TAX			4486.96		7765.77
LESS : Provision for Income Tax - Current		525.00		750.00	
Provision for Wealth Tax		10.49	535.49	10.39	<u>760.39</u>
PROFIT AFTER TAX			3951.47		7005.38
DEDUCT : Transfer to Tonnage Tax Reserve U/s 115 VT	of IT Act		2000.00		2250.00
DEDUCT : Transfer to General Reserve			400.00		750.00
DEDUCT : Proposed Dividend		0.00		840.00	
: Dividend Tax on Proposed Dividend		0.00	0.00	139.51	979.51
ADD : Balance brought forward from previous year			38897.60		29671.73
ADD : Transfer from Reserve U/s 33AC			0.00		600.00
ADD : Transfer from Reserve 33AC Utilisation A/c			14700.00		5600.00
BALANCE OF PROFIT CARRIED OVER TO BALANCE S	HEET		55149.07		38897.60
Earnings per share: Basic / Diluted (in ₹)			14.11		25.02
(Note 8 (d) to Schedule - XV)					
Notes on Accounts	XV				
Accounting Policies	XVI				
Schedules referred to above form an integral part of the	e Accounts.				
periodules received to apply to the minimum and best and					

For and on behalf of Board of Directors

-sd-(P.V.RAMANA MURTHY) Director (Finance) & Chairman and Managing Director A/C -sd-

(P.JAYAPAL)
Director (Ops. & Tech.))

PLACE: NEW DELHI DATED: 30-05-2011 -sd-

(K.ASWINI SREEKANTH)
Company Secretary

As per our Report of even date For Rao & Narayan Chartered Accountants

-sd-(P.V. SUBBA RAO) Partner

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									(3	in Lakl
							at		24	As a
SCHEDULE - I			SHARE CAI	DITAI		31-3-20	111		31	-3-2010
AUTHORISED:	~		SHAKE CA	PITAL						
3,00,00,000 Equity Shares of ₹10/- e	ach					3000	00			3000.00
ISSUED, SUBSCRIBED AND PAID-L						3000.	.00			3000.00
For Cash - 1400 Equity Shares of ₹10/		y paid				0.	.14			0.14
For consideration other than cash - :	2,79,98,600	DEquity Sh	ares							0.1
of ₹10/- each allotted as fully paid						2799.	86			2799.86
						2800.	00			2800.00
SCHEDULE - II		R	ESERVES A	ND SURP	LUS					
CAPITAL RESERVE:(*)										
As per last Balance Sheet						451.	83			451.83
GENERAL RESERVE:										
As per last Balance Sheet				4250	4.00			41754.00		
Add: Transfer during the year				40	0.00	42904.	00 _	750.00	4	2504.00
RESERVE U/S 33AC OF THE INCOMI	E TAX ACT	1961								
As per last Balance Sheet				3270				33300.00		
Less : Transfer to Resrve U/s 33 AC Uti				1470	0.00			0.00		
Less: Excess provision made in earlier	years trai	nsferred to								
Profit & Loss Account	CCOUNT				0.00	18000.	00 _	600.00	3	2700.00
RESERVE U/S 33AC UTILISATION A As per last Balance Sheet	CCOUNT							5500.00		
As per last balance sneet Less : Transfer from Reserve U/s 33AC					0.00			5600.00		
Less: Transfer from Reserve 0/3 33AC Less: Transfer to Profit & Loss Accoun		o voar		14700		^	00	0.00		0.00
TONNAGE TAX RESERVE U/S 115 VT		,		14700	7.00	0.	00 _	5600.00		0.00
As per last Balance Sheet	OI II AC	••		15550	00			13300.00		
Add: Transfer during the year				2000		17550.	00	2250.00	1	5550.00
PROFIT AND LOSS ACCOUNT					<u></u>	55149.		2230.00		8897.60
						134054.				0103.43
(*) Represents Sale Proceeds / Claims	realised in	excess of c	riginal cost	of Assets s	old.		American Administration of the Control of the Contr			
SCHEDULE - III			LOAN FUND							
UNSECURED LOANS:										
From Foreign Banks						0.	00_		advisiona.	0.00
(Installments repayable within one y	ear - NIL ,	previous y				0.0	00			0.00
SCHEDULE-IV				IXED ASSETS						
DESCRIPTION	ļ	GROSS					ECIATION		NET B	
	As on 31-3-10	Additions in the year	Deductions/ Adjustments	Ason 31-3-11	Upto 31-3-10	During the year	Deductions/ Adjustments	Upto 31-3-11	As on 31-3-11	As on 31-3-10
1 LAND-FREEHOLD	35.98	0.00	0.00	35.98	0.00	0.00	0.00	0.00	35.98	35.98
2 BUILDINGS	346.27	0.00	0.00	346.27	281.19	1,47	0.00	282.66	63.61	65.08
3 DREDGERS	87721.94	27146.38	0.00	114868.32	64550.60	5760.66	0.00	70311.26	44557.06	23171.34
4 ANCILLARY CRAFTS	3429.53	0.00	0.00	3429.53	826.62	234.72	0.00	1061.34	2368.19	2602.91
5 PIPELINE, BALL & SOCKETS JOINTS ETC.	6591.19	67.85	6.41	6652.63	4380.91	924.67	4.04	5301.54	1351.09	2210.28
OTHER OPERATIONAL ASSETS	286.94	0.00	0.00	286.94	204.36	7.69	0.00	212.05	74.89	82.58
FURNITURE, FITTINGS, EQUIPMENTS ETC	460.73	8.30	3.40	465.63	218.35	24.65	3.18	239.82	225.81	242.38
3 COMPUTERS	510.35	27.71	19.69	518.38	481.66	17.12	25.42	*473.36	45.02	28.69
	1				1					
9 MOTORVEHICLES	15.59	0.00	0.00	15.59	8.63	1.48	(100	10.11	5.4X	nun
9 MOTOR VEHICLES 10 TEMP. STRUCTURES FIXTURES/ERECTIONS	15.59 59.40	0.00 59.68	0.00	15.59 119.08	8.63 59.40	1.48 59.68	0.00	10.11 119.08	5.48 0.00	6.96 0.00
	15.59 59.40 99457.92	0.00 59.68 27309.92	0.00 0.00 29.49	15.59 119.08 126738.35	8.63 59.40 71011.72	59.68 7032.14	0.00 0.00 32.64	119.08 78011.22	0.00 48727.13	0.00 28446.20

NOTES TO SCHEDULE IV:

* includes ₹8.79 lakh (previous year ₹14.53 lakh) provided for impairment loss

 ⁽a) Buildings include ₹3.37 lakh (previous year ₹3.37 lakh) being the cost of two residential flats at Mumbai which are yet to be registered in the name of the Company.
 (b) As per the Accounting Standard 28 pronounced by the Institute of Chartered Accountants of India, the Impairment loss has been recognised in respect of Computers. The recoverable amount has been determined to the extent of the carrying amount of the asset exceeded its estimated recoverable amount.



				(₹ in Lakh)
		As at 31-3-2011		As at 31-3-2010
SCHEDULE-V CAPITAL WORK	IN PROGRESS			
Work in progress DCI Dr/XVIII* - Back-hoe dredger - DCI DR XIX		0.00 8484.71 4433.11		20879.44 6025.31 0.00
- DCI DR XX - DCI DR XX - Others		4138.56 8.53 17064.91		0.00 8.53 26913.28
* Commissioned on 21/1/2011.				
SCHEDULE-VI INVESTMENTS				
At Cost - Non-Trade (Unquoted) a) 5 Shares of ₹50/- each fully paid - up in Mittal Chambers Co-operative Society Ltd., Bombay b) Sethusamudram Corporation Limited	Premises	0.01		0.01
₹300 lakh (Previous year - ₹145 lakh) Equity shares of ₹10	each fully paid	3000.00		3000.00 3000.01
SCHEDULE - VII CURRENT ASSETS	, LOANS AND A	DVANCES		
A. CURRENT ASSETS:				
INVENTORIES: Stock of spares and stores(Note 1)	9353.02		9227.60	
(Valued at cost and as certified by the Management) LESS: Provision for unserviceable Spares & Stores SUNDRY DEBTORS (Unsecured):	<u> 166.31</u>	9186.71	282.49	8945.11
a) Debts outstanding for a period exceeding 6 monthsb) Other Debts	27317.38 <u>17459.28</u> 44776.66		38466.77 9590.27 48057.04	
LESS: Considered doubtful and provided for Debts considered good CASH AND BANK BALANCES:	10730.74	34045.92	7485.27	40571.77
a) Cash on Hand (Note 2) b) Cheques on Hand c) With Scheduled Banks:	395.61 6.56		211.51 1421.00	
i) Current Account ii) Fixed Deposit Account OTHER CURRENT ASSETS:	4144.22 18981.00	23527.39	3646.85 19055.00	24334.36
 a) Interest accrued on Deposits and Advances b) Unbilled Operational Income B. LOANS AND ADVANCES ADVANCES RECOVERABLE IN CASH OR IN KIND OR FOR 	1143.60 8170.96	9314.56	1397.01 10736.26	12133.27
VALUE TO BE RECEIVED: a) Secured-considered good b) Unsecured (Note 3) c) Income Tax Paid & Tax deducted at source	104.24 892.83 6479.43	997.07	132.12 2329.29 8607.42	2461.41
LESS: Provision for Income Tax DEPOSITS:	3115.67	3363.76	3906.29	4701.13
a) Customs, Post & Telegraphsb) OthersPREPAID EXPENSES:		5.76 735.27 247.66	4100 63	5.82 722.38 304.67
CLAIMS & OTHER RECOVERABLES: LESS: Provision for Doubtful Claims	4404.69 11.83	4392.86 9742.38	4100.63 11.83	4088.80 12284.21
GRAND TOTAL		<u>85816.96</u>		98268.72



Asat 31-3-2011 31-3-2010

SCHEDULE - VII Contd ...

Note: 1. Inventories include Spares and Stores in Transit Inward ₹560.97 lakh (previous year ₹1500.47 lakh)
2. Cash on hand includes Franking Machine balance ₹0.02 lakh (previous year ₹.0.01 lakh)

- 3. Advances recoverable in cash or kind include

a)	Tour advances to	As at 31/3/11	Max Amt. during the yea	As at 31/3/10 ar	Max Amt. during the year
	Chairman and Managing Director	0.00	0.00	0.00	0.00
	Director(Finance)	0.00	0.10	0.00	0.00
	Director(Operations & Technical)	0.00	0.40	0.00	0.50

ESA.1	nical)	0.40 C	0.00	0.50
	.40.16 lakhs (Previous year ₹398.			·
SCHEDULE - VIII	CURRENT LIABILITIES AND PR	OVISIONS		
A) CURRENTLIABILITIES:			*	
i) Sundry Creditors (Note 1)	3118.11		5927.93	
ii) Deposits from contractors	226.90		340.27	
iii) Advances from customers	35.55		57.86	
iv) Other Liabilities	13637.84		15598.57	
v) Un-claimed Dividend	12.60	17031.00	12.16	21936.79
B) PROVISIONS:	Marie Control of the	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	12.10	21330.73
i) For Proposed Dividend	0.00		840.00	
ii) For dividend Tax	0.00		139.51	
iii) For employee benefits	683.00		768.37	
iv) For contractual obligations	40.11	723.11	40.11	1787.99
		17754.11		23724.78
Note: (1) Sundry Creditors include:			D	
	Scale Industrial undertakings to	whom a sum ove	K -aadina	s. in lakh
₹1 lakh is outstanding for n	nore than 30 days as per agreed	l terms	Leeding	Nil
	e Industries other than (a) above			Nil
SCHEDULE - IX	OPERATING EARNING	GS		
Dredging Services		45787.30	******	64542.78
Less : Rebates / Discounts		<u> </u>		1.87
SCHEDULE - X	OTHER INCOME	<u>45785.64</u>		64540.91
SCHEDULE - X Interest earned	OTHER INCOME			
Interest earned	OTHER INCOME			64540,91
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs;	Previous year ₹ 492.45 Lakhs)			
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance	Previous year ₹ 492.45 Lakhs)			2082.61
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds	Previous year ₹ 492.45 Lakhs)	1229.00		64540,91
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance	Previous year ₹ 492.45 Lakhs)	1229.00 18.01 311.32 4928.51		2082.61 29.74
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services	Previous year ₹ 492.45 Lakhs) es	1229.00 18.01 311.32 4928.51 6486.84		2082.61 29.74 -21.24
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI	Previous year ₹ 492.45 Lakhs)	1229.00 18.01 311.32 4928.51 6486.84 ENSES		2082.61 29.74 -21.24 2762.58 4853.69
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI Pay and Benefits to Operational staff	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66		2082.61 29.74 -21.24 2762.58 4853.69 4959.71
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66 82.47		2082.61 29.74 -21.24 2762.58 4853.69 4959.71 81.45
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI Pay and Benefits to Operational staff Contribution to Provident and Other fund Spares and stores Repairs and Maintenance	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66 82.47 4160.60		2082.61 29.74 -21.24 2762.58 4853.69 4959.71 81.45 6401.81
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI Pay and Benefits to Operational staff Contribution to Provident and Other fund Spares and stores	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66 82.47		2082.61 29.74 -21.24 2762.58 4853.69 4959.71 81.45 6401.81 6785.80
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI Pay and Benefits to Operational staff Contribution to Provident and Other fund Spares and stores Repairs and Maintenance Fuel and Lubricants Insurance	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP i	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66 82.47 4160.60 2345.39		2082.61 29.74 -21.24 2762.58 4853.69 4959.71 81.45 6401.81
Interest earned i) On Fixed Deposits (Tax Deducted at Source ₹82.90Lakhs; ii) On House Building and other Advance iii) On tax refunds Sundry Receipts - Core dredging Services SCHEDULE - XI Pay and Benefits to Operational staff Contribution to Provident and Other functions Spares and Stores Repairs and Maintenance Fuel and Lubricants	Previous year ₹ 492.45 Lakhs) es OPERATIONAL EXP i	1229.00 18.01 311.32 4928.51 6486.84 ENSES 4109.66 82.47 4160.60 2345.39 19948.29		2082.61 29.74 -21.24 2762.58 4853.69 4959.71 81.45 6401.81 6785.80 17217.21



	/			(₹ in Lakh)
		Year ended		Year ended
		31-3-2011		31-3-2010
SCHEDULE-XII ADMINIST	RATIVE EXPE	NSES		<u></u>
Pay and Benefits to Employees		2270.14		2055.76
2. Contribution to Provident and other funds		154.99		129.56
3. Remuneration to Directors (Note 3 of Schedule XIV)				
a) Chairman and Managing Director	22.81		24.02	
b) Director (Finance)	22.52		21.39	60.70
c) Director (Operations & Technical)	10.51	55.84	15,37	60.78
4. Rent		40.32		44.77 9.78
5. Rates and Taxes		8.94		9.78 917.45
6. Other Establishment Expenses (Note 4 of Schedule XV)		1059.73		3218.10
		3589.96		3210.10
SCHEDULE - XIII PI	ROVISIONS			
1. For doubtful debts		4235.97		3355.50
2. For unserviceable spares and stores		0.00		0.00
3. For impairment loss		0.00		3.01
4. For losses written off		0.00		0.00
		4235.97		<u>3358.51</u>
SCHEDULE - XIV PRIOR PERIOD AD.	JUSTMENTS			
	Debit	Credit	Debit	Credit
EXPENDITURE:				
OPERATIONAL EXPENSES:				
1. Payments & Benefits to Employees (FS)	0.00	0.00	0.00	124.33
2. Fuel & Lubricants	0.00	0.00	0.00	0.00
3. Repairs & Maintenance	0.00	0.00	85.63	0.00
4. Spares and Stores	0.00	0.00	0.00	0,00
	0.00	0.00	85.63	124.33
Net Debit	0.00	0.00	0.00	0.00
Net Credit	0.00	0.00	0.00	38,70



						(₹ in Lakh)
			Yea	r ended		Year ended
				3-2011		31-3-2010
SCHEDULE - XV	NOTES	ON ACCOUN	rs	***************************************		
1. CONTINGENT LIABILITIES:						
a. Letters of Credit				145.31		556,66
b. Claims made against the Con	npany not ackn	owledged as d	ebts 4	1272.50		359.42
c. Estimated amount of contract	•	_				
capital account and not provi				854.18		11704.14
d. Income Tax Demands received		by the Compa	ny 1	098.12		1791.54
. BREAK-UP OF "OTHER OPERATIO	NAL EXPENSES'	'(REF. SCHEDU	LE-XI)			
. Lodging expenses: Floating staff				94.76		110.69
. Travelling, porterage & conveyan	ce - Floating sta	aff	•	82.43		78.4
Equipment transportation expen				17.17		761.1
l. Direct works expenses:	303			.,,,,		, 01,71
a) Boat/Tug hire charges		2.	40.56		188.66	
b) Crane hire charges		_	2.71		4.19	
c) Pipeline laying/maintenance	expenses		39.20		29.37	
d) Payments to contractors			91.19		189.29	
e) Others			59.57	643.23	10893.52	11305.0
5. Miscellaneous expenses		************		356.78	***************************************	281.70
			1	194.37		12537.0
3. BREAK-UP OF "REMUNERATION"	O DIRECTORS"	(REF. SCHEDU	LE-XII)			
		man and	Dire	ctor	Dire	ctor
		g Director	(Fina			k Tech.)
	Year ended	Year ended	Year ended	Year ended	Year ended	Year ende
	31-3-2011	31-3-2010	31-3-2011	31-3-2010	31-3-2011	31-3-2010
. Salary	20.90	22,43	20.72	20.02	9.94	14.4
2. Provident Fund contribution	1.47	1.39	1.38	1,20	0.44	0.7
3. Medical Expenses	0.44	0.20	0.42	0.17	0.13	0.2
·	22.81	24.02	22.52	21.39	10.51	15.3
*part of the year						
. BREAK-UP OF "OTHER ESTABLISH	MENT EXPENSE	S" (REF. SCHE	OULE-XII)			
1. Donations				0.04		1.06
2. Travelling expenses				402.00		393.96
3. Bank charges & guarantee fee	:			83.73		56.3
4. Printing & stationery				19.82		28.34
5. Postage, telegrams, phones &				37.93		40.36
6. Repairs and maintenance of b7. Expenditure on data processi	_	es and others		108.52 3.45		112.30 18.6
8. Advertisement & Publicity	ng .			15.94		17.23
9. Dailies & periodicals and cost	of library			8.29		13.04
10. Remuneration to Auditors:						
a) As Auditors			2.50	F 00	2.50	F 41
b) For other services11. Tax Audit fees			2.50	5.00 0.40	2.65	5.15 0.40
12. Legal Adviser fee & expenses				9.60		11.85
13. Electricity, water charges				49.07		52.8
14. Expenses on seminars				32.12		16.41
15. Expenditure on Corporate So	cial Responsibil	ity		140.00		0.00
16. Others				143.81		149.62
			1	059.73		917.45



		(₹ in Lakh)
	Year ended	Year ended
	31-3-2011	31-3-2010
SCHEDULE-XV Contd.		
5. EARNINGS IN FOREIGN EXCHANGE	0.00	0.00
6. VALUE OF IMPORTS		
a) Components and spare parts (CIF Value)	3665.93	6946.19
b) Value of imported spares and components consumed	3315.80	5623.94
c) Value of indigenous spares and components consumed	340.53	251.35
 d) Percentage of imported spares & components consumed to total spares & components consumed 	90.69	95.72
e) Percentage of indigenous spares & components consumed to total		
spares & components consumed	9.31	4.28
7. EXPENDITURE IN FOREIGN CURRENCY		
a) Interest paid on loans from Foreign Banks	0.00	13.65
b) Travelling	10.25	9.79
c) Chartering charges	48.25	5273.13

8. GENERAL

- a) Letters seeking confirmation of balances have been sent to Customers and replies from some of the Customers are awaited.
- b) The CEGAT issued orders during the year 2001-02 setting aside the earlier orders of the Customs Department levying duty of ₹1132.81 lakhs on the accessories and spares of Dr-Aquarius. The Department while accepting CEGAT order sanctioned the refund of ₹1132.81 Lakhs under 27 (2) of Customs Act 1962, but ordered to credit the same to Consumer Welfare Fund. Aggrieved by this order DCI filed an appeal before CESTAT, Kolkata for issuance of necessary directions to the Department for refunding the Customs Duty. Necessary adjustments to capital cost of the dredger will be made on receipt of the refund.
- c) Escalation Claims for Labour and Material have been preferred on the basis of latest available indices.

d)	Earr	nings Per Share:	<u>As on 31.03.2011</u>	As on 31.03.2010
	i)	Profit after Tax (₹Lakh)	3951.47	7005.38
	ii)	Weighted average number of Equity Shares (Nos.).		
		Face Value ₹ 10/-per share	2,80,00,000	2,80,00,000
	iii)	Basic Earnings Per Share (in ₹)	14.11	25.02

- e) In view of adoption of Tonnage Tax Scheme under Income Tax Act 1961, no provision is required for deferred tax liability/asset for the year.
- f) The Company has suspended the works at Sethusamudram Project w.e.f 16-07-2009. The Company approached the Ministry for revision of price on the cost plus basis and the same is pending with the Ministry of Shipping.
- g) Income Tax appeals are pending for the Assessment years 2006-07 to 2008-09 before the Income Tax Authorities.

 The disputed tax paid under protest is₹1098 lakhs as per the orders of Assessing Authority.
- h) The income in respect of Haldia Project is on Cost Plus basis as in previous year and is recognised based on the contractual terms of payments and any adjustments are accounted for after the audit of relevant year's actual expenditure.
- 1) Disclosure requirements under AS 15 on Employee benefits are given hereunder.

Defined Contribution Plan

Contribution to Defined Contribution Plan, recognized as expense for the year, is under: 2010-11 2009-10 Employer's Contribution to Provident Fund (inclusive of Contribution to Pension Fund) 237 211 The Company offers to its employees defined benefit plans in the form of Gratuity, Leave Encashment and Postretirement Medical Benefits as given under.

<u>Gratuity</u>: This benefit accrues to employee on retirement/ resignation and is based on the number of years of service rendered by the employee. A separate trust is formed for gratuity, which is funded by the Company. <u>Leave Encashment</u>: This benefit represents un-availed leave accruing to the credit of the employees accumulated and paid to shore and floating employees as per respective rules.

<u>Post retirement Medical benefits:</u> The Company is obtaining Medi-Claim Policy for an insurance coverage at the rate of ₹one lakh per individual per annum. The medi-claim policy covers hospitalization, medical treatment and domiciliary medical treatment. The retired employees and his/her spouse are entitled to this policy subject to an annual payment of ₹100 per head per annum. The balance annual premium payable towards the medi-claim policies is met by the Company. During the year the Company paid a Premium of ₹6.26 lakh (inclusive of member's contribution)



SCHE	DULE-XV Contd.			(₹in Lak
		Gratuity (Funded)	Leave Encashm	ient (un funded)
			Floating Staff	Shore Staff
. <u>A</u>	ssumptions			
Ν	Nortality			
D	Piscount Rate	8.17%	8.17%	8.17%
R	ate of increase in Compensation	4.00%	4.00%	4.00%
R	ate of return (expected) on plan assets	8%		· · ·
Ε	mployee Attrition Rate (Past Service (PS))	PS:0 to 42:5%	PS:0 to 42:5%	PS:0 to 42:5%
E	xpected average remaining service (years)	6.28	4.75	6.28 & 4.77
	hanges in present value of obligations			
	VO at beginning of period	1457	53	715
	nterest Cost	99	4	53
C	urrent Service Cost	117	11	89
В	enefits paid	(444)	,	(103)
	ctuarial (gain)/loss on obligation	354	(58)	(81)
	VO at end of the period	1584	10	673
	hanges in fair value of plan assets	1301	10	0/3
	air Value of Plan Assets at beginning of period	1457		
	xpected return on Plan Assets	103		
	ontributions	44		103
	enefits paid	(444)		(103)
	cturial gain/(loss)on plan assets	(22)	**************************************	(103)
	air Value of Plan Assets at the end of period	1181	**AdvisorAtionA	*******
	air value of plan assets	1101	Andrews .	*****
	air Value of Plan Assets at beginning of period	1457		
	ctual return on Plan Assets	82		- manufacturer
	ontributions	62 44		100
	enefits paid			103
	air Value of Plan Assets at end of period	(444)	(1.0)	(103)
	unded Status	1181	(10)	1672)
	xcess of actual over estimated return on Plan Assets	(403)	No of Administra	(673)
	xperience History	(22)		***************************************
	ain/loss on obligation due to change in Assumption	(0)	4	(4)
	experience (Gain) / Loss on obligation	(9)	4	(4)
	cturial(Gain) / Loss on Plan Assets	364	(63)	(77)
		(22)	and described in	-
	ctuarial Gain/(Loss) Recognized	(254)		
	ctuarial Gain/(Loss) for the period (Obligation)	(354)	58	81
	ctuarial Gain/(Loss) for the period (Plan Assets)	(22)	******	-
	otal Gain/(Loss) for the period	(376)	58	81
	ctuarial Gain/(Loss) recognized for the period	(376)	58	81
	nrecognized Actuarial Gain/(Loss) at end of period	PARTICIPATE .	Aparentee	
	ast Service Cost Recognized			
	ast Service Cost (Non vested benefits)	0.00	0.00	0.00
	ast Service Cost (vested benefits)	0.00	0.00	0.00
	verage remaining future service till vesting the benefit		0.00	0.00
	ecognised Past Service Cost - Non vested benefits	0.00	0.00	0.00
	ecognised Past Service Cost - vested benefits	0.00	0.00	0.00
U	nrecognised Past Service Cost - Non vested benefits	0.00	0.00	0.00



SCH	HEDULE-XV Contd.			(₹ in Lakh)
		Gratuity (Funded)	Leave Encashmen	t (un funded)
			Floating Staff	Shore Staff
VIII.	Amounts recognized in the balance sheet and statement of profit & loss account			
	PVO at end of period	1584	10	673
	Fair Value of Plan Assets at end of period	1181	Commissioner	
	Funded Status	(403)	(10)	(673)
	Unrecognized Actuarial Gain/(Loss)		- management	yaasiinkan.
	Net Asset/(Liability) recognized in the balance sheet	(403)	(10)	(673)
IX.	Expense recognized in the statement of P&L A/c			
	Current Service Cost	118	11	89
	Interest cost	99	4	53
	Expected Return on Plan Assets	(103)	Amonord	entropiem.
	Net Actuarial (Gain) / Loss recognized for the period	376	(59)	81
	Expense recognized in the statement of P&L A/c	489	(43)	61
X.	Movements in the Liability recognized in Balance She	<u>et</u>		
	Opening Net Liability	Automobiles	53	716
	Expenses as above	489	(43)	61
	Contribution paid	(44)	-	(103)
	Closing Net Liability	(403)	10	673
XI.	Short Term Compensated Absence Liability			
	Valuation date	31-03-2011	31-03-2011	31-03-2011
	No. of days	AMANDANIAN	1710	17652
	Amount*		33	253
	(*Not included in the Net liabilities under item No. VII	1)		
j)	Disclosure of provisions required by Accounting Standa	ırd 29 "Provisions, Cont	ingent Liabilities and	Contingent Assets."
	Provision for Carrying amount beginning of the (01-04)			Carrying amount at the end of the period (31-03-2011)

k) Figures have been rounded off to decimals of lakh.

Employee benefits

Contractual obligations

768.37

40.11

85.37

0

0

683.00

40.11

I) Figures for the previous year have been re-grouped wherever necessary to conform to current year groupings.



SCHEDULE-XVI - ACCOUNTING POLICIES:

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS.

- a) The Financial Statements have been prepared under the historical cost convention in accordance with the generally accepted accounting principles.
- b) The Company generally follows mercantile system of accounting and recognizes significant items of income and expenditure on accrual basis.

2. OPERATIONAL INCOME:

- a) Unbilled values of works executed up to 31st march are considered as income although bills are raised subsequently. The Corresponding debit balances are shown under "Current Assets-unbilled operational income receivable".
- b) Claims preferred on Customers for works/items not contemplated are considered as income on their acceptance.
- c) Income in respect of incomplete dredging jobs undertaken on insitu basis are accounted for on the basis of estimated realizable value of the work done up to 31st March.

3. OTHERINCOME:

- a) Sale proceeds of condemned and unserviceable Spares, Stores, Empties, Waste Oil, etc are accounted for in the year of disposal.
- b) Liquidated damages recovered from suppliers are accounted on settlement of bills.
- c) Interests on Tax refunds are accounted on receipt basis.
- d) In respect of hull and machinery insurance claims, until final settlement, 80% of the claimable amount based on estimate of technical department, after deductible excess, or the actual amount received, whichever is higher, is treated as income from insurance claims. Provision for repair expenditure is simultaneously made as per the estimate of technical department where actual repairs have not been completed and/or bills not settled with the repairers. In respect of other claims, the same are accounted for on realization/settlement by the underwriters.

4. OPERATIONAL EXPENSES:

- a) Spares issued to Dredgers, of the nature of inventory, are charged to revenue as and when consumed.
- b) Stores:

Stores and Lubricants delivered to the crafts during the year and acknowledged by the Master/CEO are charged to revenue. Provision is made towards consumption for the material delivered to crafts up to 31st March in respect of which acknowledgements are not received.

c) Insurance:

Final adjustments to Insurance Premium paid are considered in accounts on the basis of demands received.

5. DEPRECIATION:

Depreciation is provided under straight-line method in accordance with Schedule XIV of the Companies Act. In respect of the following Assets, depreciation is provided on straight-line method at the following rates based on the technical estimation of the useful lives of such assets:-

- a) Pipeline Equipment: 25% for Mild Steel Pipeline equipment and 12.5% for High Density polyethylene pipeline equipment.
- b) Second hand assets/retrofit of the vessels: as per the estimated balance service life.
- c) Building on lease: Cost of Buildings constructed on lease hold land is amortised over the lease period.
- d) Items of Fixed Assets whose cost does not exceed ₹5000/-(Rupees Five thousand) each are capitalized and depreciated 100% during the year.
- e) Cost of Library: Cost of Library is considered as Other Establishment expenditure.

6. FIXED ASSETS:

a) Fixed Assets are stated at historical cost less depreciation (historical cost includes financing cost and other related overheads).



- b) Grants in Aid relating to specific Fixed Assets are shown as deduction from the gross value of the assets concerned in arriving at book value.
- Items of the nature of Capital/ Equipments are capitalized and depreciated over the remaining useful life of the asset.

7. BORROWING COSTS:

Borrowing costs attributable to acquisition, construction or production of qualifying assets are capitalised as part of the cost of that asset, till the time the asset is put to use. Other borrowing costs are recognised as an expense in the period in which they are incurred.

8. STOCK OF SPARES AND STORES:

- a) Stock of spares and stores is valued at weighted average cost and is inclusive of:
 - i) Customs Duty, if any, as applicable to the whole consignment and
 - ii) Overheads at pre-determined rate.
- b) Reconditioned spares are valued at the respective cost of reconditioning.
- c) Value of Materials dispatched on F.O.B. basis by Foreign Suppliers on or before 31st March of a year is considered in the accounts of that year, provided dispatch documents are retired or accepted within 15 days of the end of the accounting year.

9. INVESTMENTS:

Investments are classified as long term and are carried at cost.

10. EMPLOYEE BENEFITS:

Provisions for Gratuity Liability and leave encashment liability are made on the basis of actuarial Valuation using the projected unit credit method. In the case of crew and MPW of floating employees who are entitled to settlement of leave in full on signing off, provision is made for the leave at credit of such employees as on 31st March. Actuarial liability in excess of respective plan assets is recognized during the year.

Provision for Gratuity as per the Actuarial valuation is funded with a separate Trust.

11. PROVISIONS, CONTINGENT LAIBILITIES & CONTINGENT ASSETS

Provisions involving substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent Assets are neither recognized nor disclosed in the financial statements. Contingent liabilities, if material, are disclosed by way of notes.

For and on behalf of Board of Directors

-sd-

(P.V.RAMANA MURTHY)
Director (Finance) &
Chairman and Managing Director A/C

-sd-

(P.JAYAPAL)
Director (Ops. & Tech.))

PLACE: NEW DELHI DATED: 30-05-2011 As per our Report of even date For Rao & Narayan Chartered Accountants

(P.V. SUBBA RAO) Partner

-sd-

(K.ASWINI SREEKANTH)
Company Secretary



To

The Board of Directors,

DREDGING CORPORATION OF INDIA LIMITED

We have examined the attached Cash Flow Statement of DREDGING CORPORATION OF INDIA LIMITED for the year ended 31-03-2011. The statement has been prepared by the Company in accordance with the requirements of Clause 32 of the Listing Agreement with Stock Exchanges and based on and in agreements with the corresponding Profit & Loss Account and Balance Sheet of the Company covered by our Report, dated 30-05-2011 to Members of the Company.

For Rao & Narayan
Chartered Accountants

-sd-(P.V. SUBB RAO) Partner

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2011

			YEAR ENDED 31-3-2011		(₹ in Lakh) YEAR ENDED 31-3-2010
Α.	CASH FLOW FROM OPERATING ACTIVITIES				
	Profit before Tax		4487		7766
	Less/Add: Profit/Loss on sale of assets		-6		1
	ADUICTMENT FOR		4481		7767
	ADJUSTMENT FOR:				
	Depreciation	7032		6602	
	Impairment loss Interest Expense	0		3	
	Interest Income	0		10	
	Operating Profit before Working Capital Changes:	<u>(-)1247</u>	5785	<u>(-)2112</u>	4503
	Working Capital changes		102626		12269
	Increase/decrease in inventory	(-)241		1.766	
	Increase/decrease in Sundry Debtors	6526		(-)766 (-)9677	
	Increase/decrease in other current Assets	3769		2953	
	Increase/decrease in trade payables	(-)10897	(-)843	(-)5138	(-)12628
	Cash generated from operations	()10037	9423	(-/5156	(-)12028 (-)358
	Less: Interest paid	0	7123	(-)14	(-)550
	Income Taxes paid	797	797	(-)2305	(-)2319
	Net Cash from operating activities (A)	***************************************	10220	17233	(-)2677
В.	CASH FLOW FROM INVESTING ACTIVITIES				<u> </u>
	Purchase of Fixed Assets		(-)11547		(-) 6889
	Proceeds from Sale of Equipments		0		0
	Interest Received		1500		2905
	Investments		0		0
	Net Cash from investing activities (B) CASH FLOW FROM FINANCING ACTIVITIES:		(-)10047		(-)3984
	Proceeds from Long term Borrowings		_		_
	Payment of Long Term Borrowings		0		0
	Dividend paid	(-) 840	0	()4400	(-) 551
	Corporate Dividend Tax	(-)140	(\000	(-)1400	() 1620
	Net Cash from Financing Activities (C)	(-)140	(-)980 (-)980	(-)238	(-) 1638 (-) 2188
	Net increase/decrease in cash and cash equivalents (A+B+C)		***************************************		(-)2189
	Cash & Equivalents as at 01.04.2010		(-)807		(-)8850
	(Opening Balance)		24334		33184
	Cash & Equivalents as at 31.03.2011		24334		33184
	(Closing Balance)		23527		24334

For and on behalf of Board of Directors

As per our Report of even date For Rao & Narayan Chartered Accountants -sd-

(P.V. SUBBA RAO)

-sd-(P.V.RAMANA MURTHY) Director (Finance) & Chairman and Managing Director A/C

-sd

(P.JAYAPAL)
Director (Ops. & Tech.))

-sd-

(K.ASWINI SREEKANTH)
Company Secretary

PLACE: NEW DELHI DATED: 30-05-2011

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BALANCE SHEET ABSTRACT AND COMPANY'S GENERAL BUSINESS PROFILE

ı.	Registration Details:						
	Registration No. :		0 0 8	1 2 9	State Code:		5 5
	Balance Sheet Date :	3 1	0 3 2	0 1 1			
		Date	e Month	n Year			
11.	Capital Raised during th	e year (Amou	ınt in ₹Tho	ousands)			
	Public Issue			N I L	Rights Issue		N I L
	Bonus Issue			N I L	Private Placement		N I L
III.	Position of Mobilisation	and Deployn	nent of Fu	nds (Amoun	t in₹Thousands)		
	Total Liabilities	0 1 3	6 8 5	4 9 0	Total Assets	0 1 3 6 8	5 4 9 0
	Source of Funds						
	Paid-up Capital	0 0	2 8 0	0 0 0	Reserves & Surplus	0 1 3 4 0	5 4 9 0
	Secured Loans			0	Unsecured Loans		0
	Deferred Tax Liability			0			
	Application of Funds		<u> </u>				
	Net Fixed Assets	0 0 6	5 7 9	2 0 4	Investment	0 0 0 3 0	0 0 0 1
	Net Current Assets	0 0 6	8 0 6	2 8 5	Misc. Expenditure		N I L
	Accumulated Losses			N I L			
IV.	Performance of Compar	ny (Amount i	n₹Thousa	nds)			
	Turnover	0 0 5	2 2 7	2 4 8	TOTAL EXPENDITURE	E 0 0 4 7 7	8 5 5 2
	PROFIT / LOSS BEFORE TAX	0 0 0	4 4 8	6 9 6	Profit / Loss After Tax	0 0 0 3 9	5 1 4 7
	+ -	h			+ -		
	<u> </u>						
	(Please tick Appropriate	Box + for Pro	ofit for L	oss)			
	Earning Per Share in ₹	DOX 1 101 110	1 4	. 1 1	Dividend rate %		0 0 0 0
V.	Generic Names of Three	Principal Pro	ducts / Se	rvices of Cor	npany		
	(as per monetary terms)						
	Item Code No. :		NOT	SPECIFIED			
	(ITC Code)						
	Product Description :		DREDGING	SERVICES			
For	and on behalf of Board of D	Directors			As į	per our Report of ev	
						For Rao & Naraya Chartered Accounta	
-sd- (P.V.RAMANA MURTHY) Director (Finance) & Chairman and Managing Director A/C						-sd- (P.V. SUBBA RAO Partner)
~11	-sd-	- · ·		-sd-	-		
PI <i>I</i>	(P.JAYAPAL) Director (Ops. & Tech.)) ACE: NEW DELHI	ı	(K.ASWINI SRI Company S			
	TED: 30-05-2011					054 -	004044
36						$_35^{ ext{th}}$ Annual Re	PORT 2010-11





DREDGING CORPORATION OF INDIA LIMITED.

Registered Office: Core: 2, 1st Floor, "SCOPE MINAR", Plot No. 2A & 2B, Laxminagar District Centre, Delhi - 110 092. Head Office: "Dredge House", Port Area, Visakhapatnam - 530 035.

ATTENDANCE SLIP

PLEASE FILL ATTENDANCE SLIP AND HAND IT OV Joint shareholders may obtain additional Atten	
DP. Id*	
Client Id*	Regd. Folio No.:
NAME AND ADDRESS OF THE SHAREHOLDER	
No. of Share(s) held :	
I hereby record my presence at the 35th ANNUAL of hrs. in Siri Fort Auditorium, Siri Fort Cultural Cor	GENERAL MEETING of the company held on 9 th September, 2011 at 1100 nplex, August Kranti Marg, New Delhi - 110049
Signature of the shareholder or proxy.	
*Applicable for investors holding shares in elect	
	Tear Here
Registered Office : Core: 2, 1st Floor, "SCO	CORPORATION OF INDIA LIMITED. PE MINAR", Plot No. 2A & 2B, Laxminagar District Centre, Delhi - 110 092. dge House", Port Area, Visakhapatnam - 530 035.
-	PROXYFROM
DP. Id*	
Client Id*	Regd. Folio No.:
I/We	of
	l de la companya de l
Limited hereby appoint	of
	or failing him
	of
	our behalf at the 35th ANNUAL GENERAL MEETING of the company held
on 9th September, 2011 at 1100 hrs. Siri Fort Au	ditorium, Siri Fort Cultural Complex, August Kranti Marg, New Delhi -
110049 or at any adjournment thereof.	Affix Fifteen Paise
Signed this day of month) 2	Revenue Stamp
*Applicable for investors holding shares in elect	
••	IVE SHOULD BE DULY STAMPED, COMPLETED AND SIGNED AND MUST BE
DEPOSITED AT THE REGISTERED OFFIC	E OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE TIME FOR IE PROXY NEED NOT BE A MEMBER OF THE COMPANY. 35th Annual Report 2010-11

BOOK - POST PRINTED MATTER

To,

If undelivered please return to:

KARVY COMPUTERSHARE PRIVATE LIMITED Plot No.17 to 24, Vittal Rao Nagar, HYDERABAD - 500 081, Andhra Pradesh, India TEL: +91-40 23420818 FAX: +91-40 23420814 e-mail: einward.ris@karvy.com